## Costed programme of work for the CITES Secretariat for 2011

Ensure compliance with and implementation and enforcement of the Convention

Objective 1.1 Parties comply with their obligations under the Convention through appropriate policies, legislation and procedures.

						Trust	Fund		Total Trust	Total External	T		External Fun	ds	
No	Activities	Expected Outputs	Method of Implementation	Priority Ranking	Staff	costs	Non-sta	iff costs	Fund	Funds	Total Funds Required	Donors	Amount	Expenditure	Balance
				· ·	Budget	Expenditure	Budget	Expenditure	Expenditure	Required	•		received	Experientere	
1	Project	Draft and enacted legislation & related amendments; adequate legislation adopted by 60 Parties/territories; related reports to SC/CoP; legal information provided for website; legislative reviews; specialized guidance material; advice provided to specific Parties; Implementation of Res. Conf. 8.4 and Dec. 14.30 and 14.59	Regional workshop on medicinal plants (Nepal) Mission to Morocco Univ of Eastern Finland / UNEP workshop on biodiversity-related conventions (Bangkok)	Core	62'419	73'972	20'000	0	73'972	38'251	112'223	Japan  Japan  Funded by Finland and  UNEP	27'105 11'146	417	27'105
2	received from Parties; prepare analyses and provide feedback; monitor compliance; develop/operate	Updated tables of report submissions; interactive, web-based reporting system; less use of special reports and more use of annual/biennial reports; joint activities on harmonized reporting; reports to SC and CoP; implementation of Dec. 14.39 and 14.62		Core	46'369	54'386	110'000	110'000	164'386	0	164'386				
3	Maintain compliance web section which reflects how Party-specific compliance matters are handled; undertake in-country assistance assessment & verification missions, upon invitation	Increased transparency, facilitated and consistent handling of compliance matters		Low	17'240	20'305	0	0	20'305	0	20'305	European Commission	8'627	8'627	0
4	Provide Management Authorities with technical and implementation support in areas identified in their national reports (annual, biennial, special)		Specific support is to be provided during the West/Central Asia regional capacity building workshop and the capacity-building project (see Activity 23).	Medium	22'590	26'834	0	0	26'834	4'425	31'259	Safari Club International	4'425	0	4'425
5	Review operation and functioning of Scientific Authorities. Per sub-region: identify key research and technical needs for SAs and develop targeted support programmes accordingly.	Assessment report for CoP on the skills and resources available in each SA. Identification of need for reinforcement, capacity building and support, especially for exporting Parties.	Complete the needs assessment carried out under the capacity-building Project to identify capacity-building priorities and technical training needs (involving 107 Parties); initiate support activities via the project.	Low	59'131	69'138	0	0	69'138	25'110	163'386	European Commission	25'110	0	25'110

Objective 1.2
Parties have in place administrative procedures that are transparent, practical, coherent and user-friendly, and reduce unnecessary administrative burdens.

						Trust	Fund		Total Trust	Total External			External Fun	ds	
No	Activities	Expected Outputs	Method of Implementation	Priority Ranking	Staff	costs	Non-sta	aff costs	Fund	Funds	Total Funds Required	Donors	Amount	Expenditure	Balance
					Budget	Expenditure	Budget	Expenditure	Expenditure	Required	,	Donors	received	•	
	use of standard, secure and streamlined procedures for permit issuance, including: support in the development of computerized permit systems/databases and electronic permitting for e-trade; provision of security stamps and security permits; recording and dissemination of sample CITES documents and recording of sample signatures; answering of permit queries; and help with the marking, tagging and	good permitting practice identified and shared; stamps and permits provided to requesting Parties; new documents added to Secretariat records and provided in Notifications; new signatures added to Secretariat records; query responses provided to requesting Parties; tags received by requesting Parties; consolidated draft resolution on marking / tagging; implementation of Dec. 14.62		Medium	121'648	142'505	0	0	142'505	35'000	177'505	United Kingdom, European Commission	64'361	12'259	52'102

Total costs 121'648 142'505 0 0 142'505 35'000 177'505 64'361 12'259 52'102

# Objective 1.3 Implementation of the Convention at the national level is consistent with decisions adopted by the Conference of the Parties.

						Trust	Fund		Total Trust	Total External			External Fund	ds	
No	Activities	Expected Outputs	Method of Implementation	Priority Ranking	Staff	costs	Non-sta	aff costs	Fund	Funds	Total Funds Required	Donors	Amount	Expenditure	Balance
					Budget	Expenditure	Budget	Expenditure	Expenditure	Required		Dollors	received	Experialture	Dalance
	implemented consistently, whether there is a need to clarify, revise or	from all CITES regions; revised or new draft Resolutions for CoP15; follow-up assessments		Medium	11'295	13'417	0	0	13'417	5'000	18'417	Safari Club International	4'425	0	4'425
	Total costs				11'295	13'417	0	0	13'417	5'000	18'417		4'425	. 0	4'425

## Objective 1.4

The Appendices correctly reflect the conservation needs of species.

						Trust	Fund		Total Trust	Total External			External Fun	ds	
No	Activities	Expected Outputs	Method of Implementation	Priority Ranking	Staff	costs	Non-st	aff costs	Fund	Funds	Total Funds Required	Donors	Amount	Expenditure	Balance
				3	Budget	Expenditure	Budget	Expenditure	Expenditure	Required		Dollors	received	Experialture	Dalance
		scientific committee meetings. Revised resolution on process for CoP15	Support to Animals and Plants Committees, correspondence with Parties and issuance of Notifications to the Parties	Medium	29'863	34'749	C	0	34'749	0	34'749				
	Provide clear and timely advice to the Parties on proposals to amend the Appendices	Analysis of amendment proposals & cooperation with relevant IGOs		Core	0	0	C	0	0	0	0				
	Total costs				29'863	34'749	O	0	34'749	0	34'749			0	0

Objective 1.5
Best available scientific information is the basis for non-detriment findings.

ignificant Trade. Develop nanagement programmes for pecies in range States identified as aquiring Review of Significant Trade emedial action. Administer valuation of Review of Significant rade	Expected Outputs  Information exchange, status reports on key species, assessment of compliance with Committee recommendations. Regular reports to CITES committees. Assistance to range States in taking measures to improve implementation of Art. IV for species selected under the Review of Significant Trade. Report to CoP on evaluation of Review of Significant Trade.	Method of Implementation  Review of Significant Trade	Priority Ranking  Core	Staff Budget 142'041	Expenditure 165'830	Non-sta Budget 75'000	ff costs  Expenditure  75'000	Fund Expenditure 240'830	Total External Funds Required 102'124		Donors United States, European Commission	Amount received 102'124	Expenditure 80'744	<b>Balance</b> 21'380
ignificant Trade. Develop nanagement programmes for pecies in range States identified as aquiring Review of Significant Trade emedial action. Administer valuation of Review of Significant rade	on key species, assessment of compliance with Committee recommendations. Regular reports to CITES committees. Assistance to range States in taking measures to improve implementation of Art. IV for species selected under the Review of Significant Trade. Report to CoP on evaluation of Review of Significant of Review of Significant	Review of Significant Trade				•		•	•	342'954	United States, European		·	
ignificant Trade. Develop nanagement programmes for pecies in range States identified as aquiring Review of Significant Trade emedial action. Administer valuation of Review of Significant rade	on key species, assessment of compliance with Committee recommendations. Regular reports to CITES committees. Assistance to range States in taking measures to improve implementation of Art. IV for species selected under the Review of Significant Trade. Report to CoP on evaluation of Review of Significant of Review of Significant	Review of Significant Trade	Core	142'041	165'830	75'000	75'000	240'830	102'124			102'124	80'744	21'380
	Trade													
	Support to Parties, workshops, action plans, reports to scientific committees and SC	Euphorbia sp  Assessmebnt of trade ub epiphytic cacti Timber and CITES - ITTO  Snake Trade Workshop  Neotropical Timber WG Meeting  Agarwood workshops	High	123'473	144'498	0	0	144'498	400'000		European Commission United States, European Commission United States	8'000 7'000 10'000 183'991 8'850 52'021	7'000  7'000  9'381  172'172  8'850  52'021	1'000 0 619 11'819
or A	ppendix II species selected by	ppendix II species selected by	ppendix II species selected by 15. Timber and CITES - ITTO  Snake Trade Workshop  Neotropical Timber WG Meeting	ppendix II species selected by 15. Timber and CITES - ITTO  Snake Trade Workshop  Neotropical Timber WG Meeting	ppendix II species selected by 15. Timber and CITES - ITTO Snake Trade Workshop Neotropical Timber WG Meeting	ppendix II species selected by 15. Timber and CITES - ITTO Snake Trade Workshop Neotropical Timber WG Meeting	ppendix II species selected by 15.    Caciti   Timber and CITES - ITTO	ppendix II species selected by Caacti Timber and CITES - ITTO Snake Trade Workshop Neotropical Timber WG Meeting	ppendix II species selected by 15. Timber and CITES - ITTO Snake Trade Workshop Neotropical Timber WG Meeting	ppendix II species selected by 15. Timber and CITES - ITTO Snake Trade Workshop Neotropical Timber WG Meeting	ppendix II species selected by 15.  Timber and CITES - ITTO  Snake Trade Workshop  Neotropical Timber WG Meeting	ppendix II species selected by 15. Timber and CITES - ITTO  Snake Trade Workshop  United States, European Commission  Weotropical Timber WG Meeting	ppendix II species selected by 15. Timber and CITES - ITTO  Snake Trade Workshop  Neotropical Timber WG Meeting  United States States States Selected by 16. Timber with the states Selected by 17. Timber and CITES - ITTO  United States Selected by 17. Timber with the states Selected by 17. Timber and CITES - ITTO  United States Selected by 17. Timber with the states S	ppendix II species selected by 15. Timber and CITES - ITTO  Snake Trade Workshop  United States, European 183'991 172'172  Commission  United States 8'850 8'850

# Objective 1.6 Parties cooperate in managing shared wildlife resources.

						Trust	Fund		Total Trust	Total External			External Fund	ds	
No	Activities	Expected Outputs	Method of Implementation	Priority Ranking	Staff	costs	Non-sta	aff costs	Fund	Funds	Total Funds Required	Donors	Amount	Expenditure	Balance
					Budget	Expenditure	Budget	Expenditure	Expenditure	Required	quou	Donors	received	Expenditure	Dalance
	CITES species that are migratory or shared between range States. Identify regional stakeholders and relevant national, regional and interregional agencies that could collaborate or support regional programmes and agree on joint management aims and activities. Building on the experience from the MIKE programme, develop a programme to ensure long-term assistance to and collaboration between range States with shared resources more broadly. Promote use of bio-geographic approach for quota setting. Support development of intra-and inter-regional management programmes	Report to SC and CoP. Cooperation between Parties in managing shared wildlife resources and establishing export quotas. Shared experiences between Parties, on management plans, on the same group of species, improved cooperation between MAs and SAs concerned.	Implement programme for CITES/CMS joint activities 2007-2011  Commission evaluation of stock assessment and monitoring methodologies for Caspian shared stocks	Low	32'939	38'801	0	0	38'801			European Commission	15'000		0
13	MIKE Programme	Implementation of the MIKE programme: provide practical and technical assistance to elephant range States and MIKE sites; support coherent delivery and development of MIKE in compliance with CITES provisions; ensure information analysis and reporting on outputs.	Implementation of the MIKE programme in Africa Implementation of the MIKE programme in Asia	High	28'535	33'721	0	0	33'721	2'080'641 424'893	2'539'255	European Commission  Japan, United Kingdom	2'080'641 344'933	2'080'641	0
14	Coordinating Unit from within the Secretariat (from April 2011)	Continuity of the MIKE Programme beyond the EC funding window; a functioning Central Coordinating Unit for MIKE and possibly other species- monitoring programmes	Internal/External funding required from April 2011 to cover staff and operational costs	Low	0	0	0	0	0	0	0				

Total costs 61'473 72'522 0 0 72'522 2'505'534 2'578'056 2'440'574 2'40'574

# Objective 1.7 Parties are enforcing the Convention to reduce illegal wildlife trade

				Delasitu		Trust	Fund		Total Trust	Total External	Total Funds		External Fund	ds	
No	Activities	Expected Outputs	Method of Implementation	Priority Ranking	Staff	costs	Non-st	aff costs	Fund	Funds	Required	Donors	Amount	Expenditure	Balance
					Budget	Expenditure	Budget	Expenditure	Expenditure	Required			received	-	
15	Disseminate information and best- practice advice to the Parties, giving special emphasis to multi-agency approaches and specialized units	Relevant issues identified in reports to technical committees and CoP	Participation in International Network on Environmental Compliance and Enforcement (Whistler, Canada)  Meeting with UNODC to help design computer-based capacity building material	High	21'295	13'417	C	) c	13'417	116'659	130'076	l Hong Kong	15'000	14'349	65
16	Provide routine and continued guidance and specialized advice to the Parties and law enforcement agencies on enforcement of the Convention. This will be at the international strategic level but also at regional, sub-regional and national levels. It will also be focused on practical matters on a general, species-specific and case-by-case basis.	CITES Alerts; Reports for CITES scientific committees and the CoP. Enhanced capacity of Parties to combat illicit trade.	Conducted seminar in Nepal; assisted in launch of SAWEN in Bhutan Enforcement capacity building workshop in Nigeria	Core	146'304	154'472	30'000	10'342	164'814	0	164'814	Hong Kong	37'989	35'207	2'78:
17		Increased gathering, analysis and dissemination of intelligence and guidance; further regional, sub-regional & national enforcement networks are developed & supported; joint strategic & operational projects are undertaken	WCO Enforcement Committee,  Attended Asian Regional Partners orum on Combating Environmental Crime (Bangkok)  Ivory and Rhino Enforcement Task Force (Nairobi)  ICCWC Senior Experts Group meeting (Vienna)	Core	53'885	74'745	(	0	74'745	61'686	136'43'	Hong Kong	61'975	24'034	37'94
18	Convene CITES Enforcement Expert Group to meet once between CoPs and request it to give priority to reviewing the effectiveness of enforcement measures used by the CITES community and seeking improvements in quantifying levels of illicit trade and highlighting significant trade, especially involving Appendix-I species.	Strategic reports and guidance supplied to CoP	Work on enforcement strategies with Interpol, UN Office on Drugs and Crime (UNODC) and World Customs Organization	High	43'885	0	6'667	3'447	3'447	32786	36'23'	United Kingdom, European Commission	32'786	27'972	4'81
19	Undertake verification, technical and enforcement needs-assessment missions on species-specific and trade-specific issues. These will be linked with in-country capacity-building and training seminars.	Reports with recommendations submitted to Parties, Standing Committee and CoP	Met with NY Police Dept and Sotheby's auction house re illegal trade in rhino horn (New York)  Global Tiger meeting at Bronx Zoo (New York)  Enforcement-related technical assessment mission to Guinea  Technical Committee of CMS Gorilla Agreement (Kigali)	High	43'535	33'722	6'667	3'447	37'169	48'404	85'57'	United Kingdom, United States United Kingdom	41'914 8'474	21'120	20'79 <sup>2</sup>
	Total costs			I	308'903	276'356	43'334	17'236	293'592	259'535	553'127	,	198'138	129'260	68'878

# Objective 1.8 Parties and the Secretariat have adequate capacity-building programmes in place.

				<b>.</b>		Trust	Fund		Total Trust	Total External			External Fun	ds	
No	Activities	Expected Outputs	Method of Implementation	Priority Ranking	Staff	costs	Non-sta	aff costs	Fund	Funds	Total Funds Required	Donors	Amount	Expenditure	Balance
					Budget	Expenditure	Budget	Expenditure	Expenditure	Required		Donors	received	Experiorare	Dalance
20		Production of tools to assist Parties with CITES implementation; production and development of the ID manuals	Create implementation tools, including ID manuals (linked to Activity 23)	Core	38'289	45'329	0	0	45'329	30'000	75'329			0	0
21	Create training materials and training courses (presentation materials, CD-ROM courses, manuals) in the six UN languages	Training materials created, tested and distributed	Assisted in the Train-the-trainers powerpoint presentation translated into Portuguese by the Portuguese MA	Medium	48'043	56'937	0	0	56'937	41'075	98'012			0	0
22	Development of CITES e-learning (CITES Virtual College)	CITES e-learning programme available to all Parties	Launch of the CITES Virtual College which continues to be updated & enhanced	Low	102'759	121'865	0	0	121'865	45'000	166'865	European Commission	24'165	24'165	0
23	& Scientific Authorities (regional,	Regional and training workshops held in each major exporting region; facilitation of experience exchange between MAs (Web forum, twinning, internships)	Regional capacity building workshop in Central/West Asia (Riyadh)  National capacity building follow-up activities	Core	85'391	100'384	135'000	72'042	172'426	263'224		European Commission European Commission	176'997 100'462	175'297 89'871	1'700 10'591
24	Training trainers	Train-the-trainer training	Assisted the Portuguese MA on train- the-trainer presentation (linked to Activity 21)	Low	26'994	31'913	0	0	31'913	10'000	41'913				
25	Provide support to CITES Master's programmes (e.g. Baeza, DICE)	Deliver lectures at CITES Master's programmes	Agreement with the Univ of Andalucia to link the CITES Virtual College with the Master's Course, equivalent to 4 unites of the programme; Acted as thesis advisor to some students enrolled in Master's course	Low	26'994	31'913	0	0	31'913	0	31'913	Spain: direct funding. South Africa	4'425	4'425	0
26		Specific written advice; compilation and dissemination of case law & experience; organization of a symposium	Collection of court cases related to CITES; participation in training course for prosecutors, magistrates and/or judges; participation in judiciary symposium organized by another partner	Medium	11'295	13'417	6'666	3'447	16'864	0	16'864				
	Total costs			!	339'764	401'758	141'666	75'489	477'247	389'299	866'546		306'049	293'758	12'291

Total costs 339'764 401'758 141'666 75'489 477'247 389'299 866'546 306'049 293'758 12'291

### Goal 2

Secure the necessary financial resources and means for the operation and implementation of the Convention

## Objective 2.1

Financial resources are sufficient to ensure operation of the Convention

### Objective 2.2

Sufficient resources are secured at the national/international levels to ensure compliance with and implementation and enforcement of the Convention

### Objective 2.3

Sufficient resources are secured at the national/international levels to implement capacity-building programmes

				<b>.</b>		Trust	Fund		Total Trust	Total External			External Fund	ds	
No	Activities	Expected Outputs	Method of Implementation	Priority Ranking	Staff	costs	Non-sta	iff costs	Fund	Funds	Total Funds Required	Donors	Amount	Expenditure	Balance
					Budget	Expenditure	Budget	Expenditure	Expenditure	Required		Dollors	received	Expenditure	Dalance
	funds for non-Trust Fund CITES	All non-Trust Fund activities are funded, and donor relations are maintained.	Visit to Washington DC, Bonn and other potential donors	Core	111'896	128'778	40'000	7'375	136'153	0	136'153				
		Managed projects; donor relations maintained	Coordination between Programme Officers and Fund Management Officer on project implementation, budget revisions and submission of reports to donors.	Core	141'613	159'872	0	0	159'872	0	159'872				

Total costs 253'509 288'650 40'000 7'375 296'025 0 296'025 0 0 0 0

### Goal 3

Contribute to significantly reducing the rate of biodiversity loss by ensuring that CITES and other multilateral instruments and processes are coherent and mutually supportive.

Objective 3.1
Cooperation between CITES and international financial mechanisms and other related institutions is enhanced in order to support CITES-related conservation and sustainable development projects, without diminishing funding for currently prioritized activities

						Trust	Fund		Total Trust	Total External	Total Funds		External Fund	ds	
No	Activities	Expected Outputs	Method of Implementation	Priority Ranking	Staff	costs	Non-st	aff costs	Fund	Funds	Required	Donors	Amount	Expenditure	Balance
					Budget	Expenditure	Budget	Expenditure	Expenditure	Required		Dollors	received	Experiantare	Dalance
	organizations (World Bank, regional banks, GEF, UNEP/FI, OECD and	meetings or workshops; web-based information tools	Interaction with World Bank and GEF through the Environment Management Group; cooperation with the World Bank on tiger conservation; liaison with private sector parties on specific issues	Low	9'754	11'608	(	0	11'608	5'000	16'608				
	Total costs				9'754	11'608	O	0	11'608	5'000	16'608		0	0	

# Objective 3.2 Awareness of the role and purpose of CITES is increased globally

				<b>D</b>		Trust	Fund		Total Trust	Total External			External Fun	ds	
No	Activities	Expected Outputs	Method of Implementation	Priority Ranking	Staff	costs	Non-sta	iff costs	Fund	Funds	Total Funds Required	Donors	Amount	Expenditure	Balance
				ŭ	Budget	Expenditure	Budget	Expenditure	Expenditure	Required		Donors	received	Expenditure	Dalance
30	CITES, develop a communication strategy and tools for improving the visibility, accuracy and objectivity of CITES information and	Communications strategy, publicity and awareness-raising materials, informative documents, press briefings, press releases, press kits, interaction with public and private media, dealing with queries	Production of arhino documentary and other outreach materials	Low	69'687	82'322	0	0	82'322	150'000	232'322				
31	CITES website with increased use of database platform: including CITES	A constantly improving CITES website that meets the needs of the Parties, in the working languages, and provides guidance for traders.	CITES website re-designed and updated with a new graphical user interface web 2.0 tools; categories of information were made database driven to facilitate and make more timely the posting of information.	Core	163'415	189'762	20'000	0	189'762	30'000	219'762				

Objective 3.3 Cooperation with relevant international environmental, trade and development organizations is enhanced.

						Trust	Fund		Total Trust	Total External			External Fun	ds	
No	Activities	Expected Outputs	Method of Implementation	Priority Ranking	Staff	costs	Non-st	aff costs	Fund	Funds	Total Funds Required	Donors	Amount	Expenditure	Balance
					Budget	Expenditure	Budget	Expenditure	Expenditure	Required	-	Donors	received	Experientare	Dalance
32	UNEP/ETB (on wildlife trade policy reviews and WTO-related issues); UNCTAD (on Biotrade initiative), WTO (on observer status and institutional cooperation regarding environment and trade), ITC (on value chain and markets for CITES trade), OECD (on economic and	between Biotrade and CITES authorities; continued mutual supportiveness of CITES and WTO decision-making, and WTO		Low	30'803	36'633	c	0	36'633	162'500	199'133				
33	and develop partnerships for improving implementation of the Convention; establish or continue liaison with global trade associations;	Increased awareness and understanding of CITES by private sector; implementation projects agreed and carried out; national promotion of trade associations; website tools; side event for private sector at CoP15	Meetings with the luxury goods sector and the reptile skins trade	Low	15'699	18'496	c	0	18'496	25'000	43'496				
	Total costs				46'502	55'129	C	0	55'129	187'500	242'629		C	) 0	0

## Objective 3.4

The contribution of CITES to the relevant Millennium Development Goals and sustainable development goals set at WSSD is strengthened by ensuring that international trade in wild fauna and flora is conducted at sustainable levels.

		Expected Outputs	Method of Implementation			Trust	Fund		Total Trust	Total External		External Funds			
No	Activities			Priority Ranking	Staff	costs	Non-staff costs		Fund	Funds	Total Funds Required	Donors	Amount	Expenditure	Balance
					Budget	Expenditure	Budget	Expenditure	Expenditure	Required		Dollors	received	Expenditure	Balance
34	Participate in the further development and use of indicators for sustainability and biodiversity loss, e.g., through continued collaboration with the 2010 Biodiversity Indicators Partnership of similar joined efforts. Compile information on previous work from other MEAs on development of indicators	can be used to help assess the	Contribute to Phase II of Biodiversity Indicators Partnership and CBD AHTEG on indicators	Low	0	0	0	0	0	50'000	50'000				
35	preparation of guidance on livelihoods & compilation of case		Organization of special meeting to discuss draft rapid assessment tool and guidelines for addressing livelihood impacts  Symposium on the relevance of community-based natural resources management (CBNRM) to the conservation and use of CITESlisted species (Austria)	Low	9'754	11'608	0	0	11'608	58'673		United Kingdom, European Commission	46'249	22'082	24'167
	Total costs				9'754	11'608	0	0	11'608	108'673	120'281		46'249	22'082	24'167

## Objective 3.5

Parties and the Secretariat cooperate with other relevant international organizations and agreements dealing with natural resources, as appropriate, in order to achieve a coherent and collaborative approach to species which can be endangered by unsustainable trade, including those which are commercially exploited.

			pected Outputs Method of Implementation			Trust	Fund		Total Trust	Total External			External Fund	ds	
No	Activities Expected Outputs	Expected Outputs		Priority Ranking	Staff costs		Non-sta	iff costs	Fund Expenditure	Funds	Total Funds Required	Donors	Amount	Expenditure	Balance
<b></b>					Budget	Expenditure	Budget	Expenditure	·	Required	·		received	•	
	policy levels between biodiversity-related MEAs, international organizations and key partners to address the 2010 target and beyond, avoiding duplication and overlap; and increase practical cooperation	bodies. Cooperation developed with FAO, UNCLOS and relevant RFMOs and ITTO. Partnership agreements established with IUCN and other scientific bodies.	Support to SC Working Group on Introduction from the Sea meeiting with Chair and Vice-Chair (Washington DC) and WG meeting (Norway)  Participate in regional workshopsunder CITES/ITTO project and contribute to finalization of Phase I report  Support AC/PC Chairs at Fourth meeting of the Chairs of the Subsidiary Bodies of Biodiversity-related MEAs  Input to development of IPBES  Participate in regional NBSAP workshop and development of guidance to the Parties (Botswana, Geneva, Lebanon), development of NBSAP guidance paper for CITES Parties  Participate in CMS COP10 and Scientific Council	Medium	42'698	49'975	20'000	0	49'975			European Commission / ITTO: direct funding  funded by host organization	0 0 0	0 0	0 0
		Development of joint training materials; delivery of training	Participate in UNEP Green Customs training workshops (Fiji and Indonesia), developed identification training materials for Green Customs and made available through the CITES Virtual College	Low	17'240	20'305	0	0	20'305	5'000	25'305				
	Total costs				59'938	70'280	20'000	0	70'280	30'000	100'280	)	38'274	16'367	21'907

## Executive direction and management

			Method of Implementation		Trust Fund				Total Trust	Total External			External Fun	ds	
No	Activities	Expected Outputs		Priority Ranking		costs Expenditure	Non-sta Budget	ff costs Expenditure	Fund Expenditure	Funds Required	Total Funds Required	Donors	Amount received	Expenditure	Balance
38	Secretariat ensuring coherence in its	Effective and efficient delivery by the Secretariat of the outputs in programme of work.	Regular meetings of the Management Team to discuss management and policy issues. Unit Chiefs oversee and coordinate work programmes.  Assisted SC in negotiation of revised MoU with UNEP-ED	Core	Budget 419'756	480'978	65'084	18'834	499'812	0	499'812		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
39	and promote synergies including participation in meetings of relevant	Effective and collaborative working relationships are established with other institutions, and outputs from cooperative activities provide added value.	Effective use of the e-PAS system  Visited Belgium, Brazil, China, Russian Federation as well as the Swiss Management Authority; meeting with a range of Ministers, Ambassadors, senior officials, management, scientific and enforcement authorities, UN entities, international organizations, civil society and the private sector  Participated in meetings of Environment Management Group, Biodiversity Liaison Group (meeting hosteed by CITES),WCO Enforcement Committee, FAO Committee on Fisheries, Symposium of Community Based Natural Resources Management (Austria) and INECE 9th Conference	Low	101'281	114'619	40'000	19'045	133'664	0	133'664				
			(Canada, via video)  Meeting withWCO Secretary General and FAO Director General												

Total costs 521'037 595'597 105'084 37'879 633'476 0 633'476 0 0 0 0

## Meetings and documentation

						Trust	Fund		Total Trust	Total External			External Fun	ds	
No	Activities	Expected Outputs	Method of Implementation	Priority Ranking	Staff	costs	Non-sta	iff costs	Fund	Funds	Total Funds Required	Donors	Amount	Expenditure	Balance
					Budget	Expenditure	Budget	Expenditure	Expenditure	Required	·	Donors	received	Expenditure	balance
40	meeting of the Conference of the Parties (March 2013): liaison with	A successful meeting of the Conference of the Parties; documentation for the meeting in the working languages	Visit to Thailand in preparation for CoP16	Core	5'945	6'888	0	-30'329	-23'441	0	-23'441				0
41	meeting of the Standing Committee;	Meeting of the Standing Committee; documentation for the meetings in the working languages	SC61 meeting (Geneva).	Core	302'197	352'599	105'000	166'422	519'021	0	519'021				0
42	documentation of the 25th meeting of	Meetings of the Animals and Plants Committees; documentation for the meetings in the working languages	PC19 meeting (Geneva)  AC24 meeting (Geneva)	Core	414'270	482'855	99'000	121'624 90'039	694'518	37'152	731'670				0
43	publication of all official CITES reference documentation	Official CITES Publications: Appendices, list of Parties, Checklist of CITES Species, annual report of the Secretariat, Notifications to the Parties, CITES Directory, Register of captive- breeding operations, Register of nurseries, Register of scientific institutions, database of export quotas, etc., all updated on the CITES website	Appendices, Registers and	Core	223'943	260'819	85'000	76'893	337712	50'000	387'712				

Total costs 946'355 1'103'161 388'000 424'649 1'527'810 87'152 1'614'962 0 0

## Office equipment and services

						Trust	Fund		Total Trust	Total External			External Fund	sk	
No	Activities	Expected Outputs	Method of Implementation	Priority Ranking	Staff	costs	Non-sta	iff costs	Fund	Funds	Total Funds Required	Donors	Amount	Expenditure	Balance
					Budget	Expenditure	Budget	Expenditure	Expenditure	Required		Dollors	received	Expenditure	Balance
44		the Secretariat's effectiveness in delivery of the programme of work	Contracts for and usage of photocopiers, fax machines & other office equipment; office rental, maintenance, electricity, cleaning and IT service; procurement of supplies and equipment	Core	0	0	280'000	221'703	221'703	0	221'703				
	Total costs				O	0	280'000	221'703	221'703	0	221'703		0	0	0
	Total Direct Costs				3'426'161	3'904'387	1'243'084	969'331	4'873'718	4'362'603	9'305'459		3'546'469	3'260'512	285'957
	Programme support costs (13%)						607'002		633'583				232'778	205'502	
	GRAND TOTAL						5'276'247		5'507'301				3'779'247	3'466'014	
	Percentage of expenditure								104.38%						

Note: External funds required has been changed to reflect actual funding received from donors which are sufficient for the implementation of the activities.