# CITES SECRETARIAT WORKPLAN CITES ACTION PLAN

SOURCE	ACTIVITIES	PRODUCTS SERVICES	PRIORITY	ASSIGNMENT	BUDGET LINE	EXTERNAL FUNDS (CHF)	TIME FRAME	
SPO1.1	To assist in the development of appropriate domestic legislation allied to legal instruments that:	n and policies that enco	urage the adoption	n and implementati	ion of social	and economi	ic incentives	
	<ul> <li>promote and regulate sustainable management of wild fau</li> </ul>	na and flora;						
	<ul> <li>promote and regulate responsible trade in wild fauna and f</li> </ul>	lora; and						
	<ul> <li>PROMOTE THE EFFECTIVE ENFORCEMENT OF THE</li> </ul>	CONVENTION.						
A1.1.1	Develop templates of best practice policy and legislative provisions, including several forms recognizing differences in language/culture/legal system.							
A1.1.1	<ul> <li>In the context of regional workshop on the development and application of CITES-implementing legislation, review and revise existing model laws to reflect differences in language, culture and legal systems; incorporate results of A1.1.3</li> </ul>	Revised legislative guidance documents	High	LCU	1100	No	June 2003	
A1.1.1	<ul> <li>Publish revised guidance documents and distribute them</li> </ul>	Publications	Medium	CSU	1100	51,000	Dec 2003	
A1.1.2	Develop a planning guide to policy and legislation provisions, in capacity building).	ncluding a scientific bas	is for decision mak	ing which is wove	n into the le	gislation (to e	nhance	
A1.1.2	<ul> <li>Review existing legislative guidance, as well as training material for Scientific Authorities, to identify elements for planning guide</li> </ul>	Outline with key elements	Low	LCU	1100	No	Jan 2003	
A1.1.2	<ul> <li>Develop terms of reference for consultant to draft guide</li> </ul>	Draft guide	Low	LCU	1100	25,500	March 2003	
A1.1.2	<ul> <li>Convene small expert group to review and revise draft guide</li> </ul>	Meeting; revised guide	Low	LCU	1100	17,000	June 2003	
A1.1.2	Edit, translate and publish guide	Planning guide	Low	CSU	1100	35,000	Sept 2003	

SOURCE	ACTIVITIES	PRODUCTS SERVICES	PRIORITY	ASSIGNMENT	BUDGET LINE	EXTERNAL FUNDS (CHF)	TIME FRAME
A1.1.2	<ul> <li>Emphasize need for improved legal basis for Scientific Authority operations in national legislation programme.</li> </ul>	Evaluation of national legislation; Training programmes and documents	Medium	LCU	1100	No	Ongoing
A1.1.3	Exchange experience on provisions that work well or not well.						
A1.1.3	<ul> <li>Work with IUCN to prepare a computerized information tool on best and progressive legislative practice related to CITES</li> </ul>	Information tool	High	LCU	1100 and 2105	No	Sept 2001
A1.1.3	Incorporate information tool into CITES website	Enhanced website	Medium	CSU	1100	No	Dec 2001
A1.1.3	<ul> <li>Operate information tool, adding new information as received (e.g. in annual or biennial reports, correspondence, workshops, meetings, country reports, informal contact, etc.)</li> </ul>	Updated and enhanced information tool	Medium	LCU	1100	No	Ongoing
A1.1.4	Ensure adequate review and adoption of policies and legislatio live specimens; and effective seizures, fines and penalties) whithe Convention.						
A1.1.4	<ul> <li>During regional legislative workshops, identify policies and legislation which may be having a significant impact on CITES species and implementation</li> </ul>	Workshop output	Medium	LCU	1100	No	Ongoing
A1.1.4	<ul> <li>Prepare a summary of the above information and distribute to the Parties</li> </ul>	Summary	Medium	LCU	1100	No	June 2003
A1.1.4	<ul> <li>Incorporate information into information tool on best and progressive legislative practice</li> </ul>	Enhanced information tool	Medium	LCU	1100	No	Ongoing
A1.1.5	Enhance compliance with implementation of recommendations	and decisions of the C	onference of the P	arties.			
A1.1.5	Together with CSU, consolidate and streamline CoP recommendations and decisions applicable to LCU	Improved texts	Medium	LCU	1100	No	Ongoing
A1.1.5	Encourage the incorporation of COP recommendations into national legislation	Correspondence	Medium	LCU	1100	No	Ongoing

SOURCE	ACTIVITIES	PRODUCTS SERVICES	PRIORITY	ASSIGNMENT	BUDGET LINE	EXTERNAL FUNDS (CHF)	TIME FRAME
A1.1.5	<ul> <li>Ensure national CITES authorities are given adequate and clear legislative power</li> </ul>	Correspondence	Medium	LCU	1100	No	Ongoing
A1.1.5	<ul> <li>Identify legislative weaknesses that hamper enforcement efforts</li> </ul>	Correspondence	High	LCU	1100	No	Ongoing
A1.1.5	<ul> <li>Promote the inclusion of legislative provisions on economic incentives, education, public awareness and other means of balancing a command and control legislative approach</li> </ul>	Materials; articles; press releases	High	LCU	1100	No	Ongoing
A1.1.6	Develop further regulations to prevent unnecessary loss during	catching, storage and t	transportation of liv	e animals.			
A1.1.6	<ul> <li>Liaise with Animals Committee via SSU on nature and sufficiency of existing regulations and need/scientific basis for further regulations</li> </ul>	Issues paper	Medium	LCU	1100	No	Dec 2001
A1.1.6	<ul> <li>Develop proposed regulations or amendments that could be considered by the relevant IATA Committee and other international and national bodies knowledgeable about or concerned with such regulations</li> </ul>	Proposed regulations	Medium	LCU	1100	No	Dec 2002
A1.1.6	<ul> <li>Assess the desirability/feasibility of revising the CITES guidelines on transport</li> </ul>	Assessment	Medium	LCU	1100	No	Dec 2003
SPO1.2	TO STRENGTHEN THE ADMINISTRATIVE, MANAGEMENT BETWEEN MANAGEMENT AND SCIENTIFIC AUTHORITIES						
A1.2.1	Convene regional and within-Party workshops to identify func-	tional roles and train all	levels of administ	tration and related	agencies		
A1.2.1	In close coordination with other units of the Secretariat and Parties, identify priorities: thematic and geographical region for the workshops	Priority list prepared	High	CBU	1100	No	April 2001
A1.2.1	Obtain necessary external funding to organize regional workshops each year, depending on regional needs.	Fund raising	High	CBU	1100	No	ongoing
A1.2.1	In close coordination with all units of the Secretariat and the associated regional focal points, convene two regional workshops each year.	Workshops conducted	High	CBU	1100	360,000	ongoing

SOURCE	ACTIVITIES	PRODUCTS SERVICES	PRIORITY	ASSIGNMENT	BUDGET LINE	EXTERNAL FUNDS (CHF)	TIME FRAME
A1.2.1	Provision of training material to Parties and of workshop reports and recommendations to Parties.	Training and capacity building materials made available to Parties	High	CBU	1100	No	When needed
A1.2.1	Report on all workshops organized to the SC and CoP	Reports	High	CBU	1100	No	October 2002
A1.2.2	Develop a national directory of government officials responsible	e for CITES issues					
A1.2.2	Secretariat to write to all Parties, remind them of this Action Point	Notification	High	CSU	1100	No	2001 (June)
A1.2.2	<ul> <li>Secretariat to suggest that if a party so wish the information can be posted on the CITES website</li> </ul>	Information on web	High	CSU	1100	No	2001 (throughout)
A1.2.3	Improve coordination between Scientific Authorities and other a	agencies (e.g. universitie	es, museums) to n	naximize transfer o	of knowledge	and skills.	
A1.2.3	Ensure that this element is incorporated in the programme for assistance to Scientific Authorities as approved by CoP11 (which in addition to the implementation of Article IV includes trade monitoring, the use of annual report data, monitoring of wildlife production systems, roles and responsibilities of Scientific Authorities (vs. Management Authorities), examples of organizational models of Scientific Authorities and functional relationships with Management Authorities.	Training programme, training workshops and modules	Medium	SSU	1100 2113	No	workshops before end of 2001 2 workshops before end of 2002
A1.2.4	Collate and make accessible lists of specialists (national and re	egional)					
A1.2.4	Include the names of specialists in the CITES     Directory pages on the website	web development	High	CSU	1300	No	2001 ongoing
SPO1.3	To strengthen the enforcement capacity of the Parties and to ir and veterinary and phytosanitary services)	mprove coordination am	ong Management	Authorities and other	her agencies	s (e.g. Police	, Customs
A1.3.1	Convene regional and within-Party workshops to identify function enforcement.	tional roles and train all	l levels of adminis	tration and related	l agencies re	esponsible fo	r CITES

SOURCE	ACTIVITIES	PRODUCTS SERVICES	PRIORITY	ASSIGNMENT	BUDGET LINE	EXTERNAL FUNDS (CHF)	TIME FRAME
A1.3.1	Identify priorities: thematic and geographical region for the enforcement training workshops.	Priority list prepared	High	LCU	1100	No	May 2001
A1.3.1	Obtain necessary external funding to organize two enforcement regional workshops each year	Fund raising	High	CBU	1100	360,000	ongoing
A1.3.1	In close coordination with the associated regional focal points, convene two regional enforcement training workshops each year, depending on Parties' needs.	Workshops	High	LCU	1100	360,000	ongoing
A1.3.1	Ongoing provision of enforcement training material to Parties and of workshop reports and recommendations to Parties.	Training and Capacity building material	High	LCU	1100	No	When needed
A1.3.1	Report on all workshops organized to the SC and CoP	Reports	High	LCU	1100	No	October 2002
A1.3.2	Produce modular procedural manuals pertaining to enforcemen	nt that can be customize	d for national and	l regional difference	es.		
A1.3.2	<ul> <li>Review existing enforcement guidance, as well as training material for enforcement authorities, to identify contents for first and subsequent procedural manuals</li> </ul>	List of modules; outline of key elements for first module	Medium	LCU	1100	No	Aug 2001
A1.3.2	Develop terms of reference for consultant to draft first manual	Draft manual	Medium	LCU	1100	25,500	Dec 2001
A1.3.2	Convene small expert group to review and revise draft manual	Meeting; revised manual	Low	LCU	1100	17,000	Jan 2002
A1.3.2	Edit, translate and publish manual	Procedural manual	Low	CSU	1100	40,000	June 2002
A1.3.2	Repeat above process for second procedural manuals	Procedural manuals	Low	LCU	1100	77,500	Dec 2003
A1.3.2	Repeat above process for third procedural manuals	Procedural manuals	Low	LCU	1100	77,500	Dec 2004
A1.3.2	Repeat above process for fourth procedural manuals	Procedural manuals	Low	LCU	1100	77,500	Dec 2005

SOURCE	ACTIVITIES	PRODUCTS SERVICES	PRIORITY	ASSIGNMENT	BUDGET LINE	EXTERNAL FUNDS (CHF)	TIME FRAME
A1.3.2	Link to or incorporate into Implementation Manual	Enhanced Implementation Manual	Low	LCU	1100	No	Ongoing
A1.3.3	Develop a national directory of government officials responsible	e for CITES enforcemen	nt issues				
A1.3.3	<ul> <li>Secretariat to write to all Parties, remind them of this Action Point</li> </ul>	Notification	High	CSU	1100	No	2001 (June)
A1.3.3	<ul> <li>Secretariat to suggest that if a party so wish the information can be posted on the CITES website</li> </ul>	Information on web	High	CSU	1100	No	2001 (throughout)
A1.3.4	Collate and make accessible lists of taxonomic, forensic, and in	dentification experts					
A1.3.4	Secretariat to write to all Parties, remind them of this Action Point	Notification	High	CSU	1100	No	2001 (June)
A1.3.4	<ul> <li>Secretariat to suggest that if a party so wish the information can be posted on the CITES website</li> </ul>	Information on web	High	CSU	1100	No	2001 (throughout)
A1.3.5	Identify focal points in agencies (e.g. Police, Customs, veterina	ry and phytosanitary se	rvices) responsible	e for assisting CITE	ES enforcem	nent.	
A1.3.5	<ul> <li>Secretariat to write to all Parties, remind them of this Action Point</li> </ul>	Notification	High	CSU	1100	No	2001 (June)
A1.3.5	<ul> <li>Secretariat to suggest that if a party so wish the information can be posted on the CITES website</li> </ul>	Information on web	High	CSU	1100	No	2001 (throughout)
SPO1.4	To facilitate development and use of appropriate technologies a exchange of accurate information.	and information manage	ement systems tha	t enhance and exp	pedite the co	ollection, subn	nission and
A1.4.1	On the basis of information from Parties, evaluate needs, cap	abilities, and opportuni	ties as related to i	nformation techno	logies and r	nanagement.	
A 1.4.1	Obtain and collate information from Parties to evaluate their needs, capabilities and opportunities in relation to information technologies and management.	Needs assessment	Medium	CBU	1100	No	Ongoing
A 1.4.1	• Ensure training materials do not generally exceed the technological capacity of most Parties.	Usable training materials	High	CBU	1100	No	Ongoing
A1.4.2	Encourage use of technology such as the Internet and CD-RC	OMs for data and inform	nation exchange a	nd training.			
A 1.4.2	Develop training materials that can be accessed from the CITES website.	Web-based training materials	High	CBU	1100	No	December 2001

SOURCE	ACTIVITIES	PRODUCTS SERVICES	PRIORITY	ASSIGNMENT	BUDGET LINE	EXTERNAL FUNDS (CHF)	TIME FRAME
A 1.4.2	Develop training materials in CD-ROM format that can be run from personal computers for presentations and for distant learning.	Training materials in CD-ROM format	High	CBU	1100	No	December 2001
A1.4.2	<ul> <li>Completely revise the CITES website, to make it more attractive and to make information and documents easier to find.</li> </ul>	new website	high	CSU	1100	No	April 2001
A1.4.2	<ul> <li>Ensure that the new website is available in all three working languages</li> </ul>	translation	high	CSU	1100	No	June 2001
A1.4.2	Maintain the website up to date with CITES news and the latest CITES documents	up to date website	high	CSU	1100	No	Ongoing
A1.4.2	Provide the website updates in the three working languages	translation	high	CSU	1100	No	Ongoing
A1.4.2	Provide regular copies of the CITES website to the Parties on CD ROM (to facilitate its use by those who have poor internet connectivity)	CD ROMs	high	CSU	1100	No	Quarterly
A1.4.2	Establish a closed CITES List on a Listserver to facilitate the exchange of views and sharing of information between agencies involved in CITES implementation	listserver	medium	CSU	1100	No	July 2001
A1.4.2	Manage the Listserver	listserver	medium	CSU	1100	No	Ongoing
A1.4.3	Develop and implement an information management strategy	and training programm	es based on 1.4.1	and 1.4.2.			
A 1.4.3	Develop a comprehensive training package on CITES involving electronic presentations and a course manual.	Training materials in CD-ROM format	High	CBU	1100	No	December 2001
A1.4.4	Develop a simple guide to the Review of Significant Trade.						
A1.4.4	Update the existing draft guide.	Document	High	SSU	1100/210 3	No	May 2001

SOURCE	ACTIVITIES	PRODUCTS SERVICES	PRIORITY	ASSIGNMENT	BUDGET LINE	EXTERNAL FUNDS (CHF)	TIME FRAME
A1.4.4	<ul> <li>In collaboration with the Animals and Plants         Committees, review inconsistencies between         Resolution Conf. 8.9 (Rev.) and associated         Decisions to improve understanding of the process.         As appropriate propose to amend Resolution Conf.         8.9 (Rev.) to remedy inconsistencies.</li> </ul>	Documents to AC17, PC11, CoP12	High	SSU	1100 and 2103	No	CoP12-150
A1.4.5	Develop and enhance databases that include information relate	ed to species in trade, C	CITES Decisions a	nd procedures.			
A1.4.5	Establish a database of Resolutions and Decisions	database	medium	CSU	1100	No	March 2002
A1.4.5	Maintain the database of Resolutions and Decisions up to date	database	medium	CSU	1100	No	Ongoing
A1.4.5	Maintain the database of Notifications to the Parties up to date	database	medium	CSU	1100	No	Ongoing
A1.4.5	Maintain the database of contacts in States that are Parties and non-Parties up to date	database	high	CSU	1100	No	Ongoing
A1.4.5	Establish a database of information on the Review of Significant Trade	database	medium	SSU	1100	No	December 2001
A1.4.5	Maintain the Significant Trade database	database	medium	SSU	1100	No	Ongoing
A1.4.5	<ul> <li>As far as possible, make the above databases available to the Parties through the Web.</li> </ul>	Web development	medium	CSU	1100	No	March 2002
A1.4.5	<ul> <li>Maintain the database of information on the production and distribution of the Identification Manual</li> </ul>	database	low	SSU	1100	No	Ongoing
SPO1.5	To encourage organizations capable of supporting the Conventhrough training and other activities, and to facilitate improved a			n building national	information I	management	capacities
A 1.5.1	On the basis of information from Parties, evaluate national ca	pacity and training nee	ds.				
A 1.5.1	<ul> <li>Identify Parties and regions with the most urgent need for training and capacity building.</li> </ul>	Priority list prepared	High	CBU	1100	No	August 2001

SOURCE	ACTIVITIES	PRODUCTS SERVICES	PRIORITY	ASSIGNMENT	BUDGET LINE	EXTERNAL FUNDS (CHF)	TIME FRAME
A 1.5.2	Identify organizations with potential for assisting in training and	d capacity building.					
A 1.5.2	<ul> <li>Identify organizations with the potential of assisting the Secretariat and Parties with training and capacity building, involving assistance in developing training and capacity building approaches, materials, funding and implementation.</li> </ul>	List of appropriate training partners and donors prepared	High	CBU	1100	No	Ongoing
A 1.5.2	<ul> <li>Develop memoranda of agreement with organizations identified above to assist with the continuing development of training and capacity building approaches, training materials, fundraising and implementation.</li> </ul>	MOAs with relevant organizations	High	CBU	1100	No	April 2002
A 1.5.3	Develop a list of available databases and information sources	consistent with Objecti	ve 1.4.				
A 1.5.3	Develop a list of available databases and information sources consistent with Objective 1.4.	List of databases and information sources	Low	CBU	1100	No	Ongoing
A 1.5.4	Make relevant databases user-friendly.						
A 1.5.4	Encourage the development of information sources that are easy to understand and use.	User-friendly databases and information sources	Low	CBU	1100	No	Ongoing
A1.5.5	Enhance compliance with implementation of recommendations	and Decisions of the C	onference of the F	Parties.			
A1.5.5	<ul> <li>In collaboration with CSU, consolidate and streamline CoP recommendations and decisions applicable to LCU</li> </ul>	Improved texts	Medium	LCU	1100	No	Ongoing
A1.5.5	<ul> <li>Encourage the incorporation of CoP recommendations and decisions into national legislation</li> </ul>	Correspondence	Medium	LCU	1100	No	Ongoing
A1.5.5	Ensure national CITES authorities are given adequate and clear legislative power	Correspondence	Medium	LCU	1100	No	Ongoing
A1.5.5	<ul> <li>Identify legislative weaknesses that hamper enforcement efforts</li> </ul>	Correspondence	High	LCU	1100	No	Ongoing
SPO1.6	To ensure that all Parties have at least one designated Scientific	c Authority with experts	in wild fauna and	flora.			
A1.6.1	Advise and assist Parties in exploring options and models for e	stablishing Scientific Au	ıthorities.				

SOURCE	ACTIVITIES	PRODUCTS SERVICES	PRIORITY	ASSIGNMENT	BUDGET LINE	EXTERNAL FUNDS (CHF)	TIME FRAME
A1.6.1	<ul> <li>Prepare guideline document on role, function and structure of Scientific Authorities.</li> </ul>	Guideline document	High	SSU	1100	No	July 2001
A1.6.1	<ul> <li>Distribute this document to all Parties for comment through a Notification and submit revised document to CoP12 for information.</li> </ul>	Notification, information document to CoP12	High	SSU	1100	No	Nov. 2001 CoP12-150
A1.6.1	<ul> <li>Ensure that this element is incorporated in any training seminar involving Scientific Authorities and Management Authorities.</li> </ul>	Inclusion in training programmes	High	CBU	1100	No	Dec. 2001
A1.6.2	Pursue on a regular basis progress toward the designation of S	Scientific Authorities by	all Parties.	•			
A1.6.2	Liaison annually with relevant Parties by regional coordinators	Letters to relevant Parties	High	PMU	1100	50,000	Dec. 2001- 2005
SPO1.7	To improve the coordination between CITES Management and	Scientific Authorities, a	and increase the e	ffectiveness of the	latter		
A1.7.1	Develop a manual specifying the obligations and procedures of them	the Scientific Authoritie	es in order to enco	urage the develop	ment of spec	cific training c	ourses for
A1.7.1	<ul> <li>Prepare for the Implementation Manual sections specifying the obligations of Scientific Authorities and the procedures to implement them</li> </ul>	manual	low	SSU	1100	14,000	November 2002
A1.7.1	Translate the sections of the Implementation Manual into the working languages of the Convention	translation	low	CSU	1100	10,000	December 2002
A1.7.2	Develop regional directories that list the botanists and zoologis	ts in each region who a	re experts in CITE	S-listed species			
A1.7.2	Ensure that the item is included in the agenda of each Plants or Animals Committee meeting	agenda	High	SSU	1100	No	Ongoing
A1.7.3	Communicate to the Parties the importance and advisability of	including plants experts	within the structu	re of the Scientific	Authorities		
A1.7.3	Secretariat to remind the Plants Committee of this action point	Letter	High	SSU	No	No	2001
A1.7.4	Facilitate workshops and training programmes in issuance of	non-detriment findings.					

SOURCE	ACTIVITIES	PRODUCTS SERVICES	PRIORITY	ASSIGNMENT	BUDGET LINE	EXTERNAL FUNDS (CHF)	TIME FRAME
A1.7.4	In close coordination with SSU identify priorities: thematic and geographical region for the training workshops regarding non-detriment findings	Priority list prepared	High	CBU/SSU	1100	No	May 2001
A1.7.4	Obtain necessary external funding to organize additional regional workshops each year	Fund raising	High	CBU	1100	No	Ongoing
A1.7.4	In close coordination with SSU and the associated regional focal points, convene two regional training workshops each year	Workshops conducted	High	CBU/SSU	1100 2113	360,000	2 workshops in 2001, 2 workshops in 2002
A1.7.4	Ongoing provision of training material to Parties and of workshop reports and recommendations to Parties.	Training and capacity building material	High	CBU	1100	No	Ongoing
A1.7.4	Report on all workshops organized to the CoP.	Reports to CoP	High	CBU	1100	No	CoP12-150
A1.7.5	Ensure that Management Authorities consult with Scientific Aut are independent and cannot be overridden.	horities on all permits to	be issued that red	quire Scientific Aut	hority finding	gs, and that th	nose findings
A1.7.5	<ul> <li>Incorporate this element into relevant Implementation Manual section(s)</li> </ul>	Implementation Manual provision(s)	Medium	LCU	1100	No	Ongoing
A1.7.5	<ul> <li>Incorporate this element into meetings and training workshops attended by Management Authorities and/or Scientific Authorities</li> </ul>	Presentation or workshop element	Medium	LCU	1100	No	Ongoing
A1.7.5	Emphasize need for improved legal basis for Scientific Authority operations in national legislation programme.	Evaluation of national legislation; Training programmes and documents	Medium	LCU	1100	No	Ongoing
SPO1.8	To encourage Parties to develop and implement effective mana longer satisfy the criteria for inclusion in the appendices	agement programmes fo	or the conservation	and recovery of s	pecies, sucl	h that the spe	cies no

SOURCE	ACTIVITIES	PRODUCTS SERVICES	PRIORITY	ASSIGNMENT	BUDGET LINE	EXTERNAL FUNDS (CHF)	TIME FRAME
A1.8.1	Share experience gained by different countries in conservatio	n, management and the	e recovery of spec	ies with other cou	ntries		
A1.8.1	Design and develop a CITES clearing house mechanism so that Parties can enter and/or provide inputs about their experiences with respect to conservation, management and recovery of species, through consultancy	Clearing house mechanism	Medium	CBU	1100	No	October 2001
A1.8.1	Inform Parties about the clearing house mechanisms.	Notification	Medium	CBU	1100	No	January 2002
A1.8.1	Maintain and update the CITES clearing house mechanism, encouraging Parties to make use of it.	Update of clearing house mechanism	Medium	CBU	1100	No	Ongoing
A1.8.1	Establish a list of CITES success stories, create awareness material about conservation, management and recovery of CITES listed species.	Report awareness material	High	CBU	1100	No	Ongoing
A1.8.1	Disseminate reports and awareness material to Parties.     Post on the Internet (CITES Website) all these awareness materials.	Awareness materials	High	CBU	1100	No	Ongoing
A1.8.2	Promote establishment of effective programmes for species co	nservation, manageme	nt and recovery.				
A1.8.2	Include this element in the Scientific Authority capacity building programme	Training programmes and modules	High	SSU	1100, 2119	No	July 2001
A1.8.2	Include this element in recommendations to Parties pursuant to the Review of Significant Trade	Significant Trade Recommendations and studies	High	SSU	1100, 2103, 2104	No	Ongoing
A1.8.2	Urge Parties to take action to improve the conservation status of App. I species in particular	Liaison with Parties	High	PMU	1100	No	Ongoing, CoP12
A1.8.3	Establish national and regional networked rescue centres for a	nimals and plants					

SOURCE	ACTIVITIES	PRODUCTS SERVICES	PRIORITY	ASSIGNMENT	BUDGET LINE	EXTERNAL FUNDS (CHF)	TIME FRAME
A1.8.3	<ul> <li>RAs to write to all Parties, assigned to them, and make them aware of this action point. They should seek from the Parties the contact co-ordinates of the rescue centres that have been established and post this information on the Secretariat's National Directory database</li> </ul>	Letters to Parties National Directory database	High	PMU	1100	No	2001 (June)
A1.8.4	Develop and incorporate scientific baselines in management pl	ans for traded Appendix	k-II species, desigr	ned to ensure that	any trade is	sustainable.	
A1.8.4	Include this element in the Scientific Authority capacity building programme	Training programmes and documents	High	SSU	1100, 2119	No	July 2001
A1.8.4	<ul> <li>Include this element in recommendations to Parties pursuant to the Review of Significant Trade</li> </ul>	Significant Trade Recommendations and studies	High	SSU	1100, 2103, 2104	No	Ongoing
A1.8.5	Report biennially on progress related to this objective.						
A1.8.5	Contribute to the biennial report	Report	Medium	SSU	1100	No	Every two years
SPO1.9	To encourage the proper funding for CITES implementation a users make a greater contribution to such funding.	nd enforcement by Par	ties, including the	adoption of nation	nal mechani	sms that have	e resource
A1.9.1	On the basis of information from Parties, evaluate existing med information to encourage other Parties to adopt such mechanism.		unds from resource	e users for conserv	ation benef	it, and share t	this
A1.9.1	<ul> <li>Notification to Parties in order to gather information about existing mechanisms at national level for obtaining funds from resource users e.g. traders and consumer groups (in line with Decision 11.78).</li> </ul>	Notification	Medium	CBU	1100	No	March 2001
A1.9.1	Produce an analysis and summary report of gathered information from Parties	Report	Medium	CBU	1100	No	September 2001
A1.9.1	<ul> <li>Disseminate report generated from above, referring to samples and best practices encouraging Parties to implement their own mechanisms at national level.</li> </ul>	Notification with analysis	Medium	CBU	1100	No	November 2001
A1.9.2	Ensure adequate funding for necessary research and investigati	on on CITES species.					

SOURCE	ACTIVITIES	PRODUCTS SERVICES	PRIORITY	ASSIGNMENT	BUDGET LINE	EXTERNAL FUNDS (CHF)	TIME FRAME
A1.9.2	In close coordination with SSU and the Animals and Plants Committees, identify main species and associated required research areas, define priorities.	Research identified and prioritized	Medium	CBU/SSU	1100	No	ongoing
A1.9.2	Seek associated funding for species research and study.	Fund raising	Medium	CBU	1100	No	Ongoing
SPO1.1 0	To fully use the potential of regional coordination and collabora	tion in capacity building	efforts				
A1.10.1	Identify and make available information on existing regional e	ntities that could be use	ed to assist with in	formation sharing,	, capacity bu	uilding, and fu	ınding.
A1.10.1	Gather from Parties (not necessarily Management Authorities) information about existing regional bodies and associated areas of potential cooperation.	Identification of regional entities having the potential to work in partnership with the Secretariat	High	CBU	1100	No	September 2001
A1.10.1	<ul> <li>Create a Donor database of regional organizations that are potential sources for collaboration in the areas of: information dissemination, capacity building and funding.</li> </ul>	Database	High	CBU	1100	No	November 2001
A1.10.1	<ul> <li>Make available to Parties a report with relevant information extracted from the database mentioned above</li> </ul>	Report dissemination	High	CBU	1100	No	January 2002
A1.10.2	Interact with existing regional networks, organizations, and foca	al points.					
A1.10.2	The Secretariat shall initiate a collaborating agreement and develop these agreements	Agreements with selected regional bodies.	High	PMU	1100	No	March 2001
A1.10.2	Follow-up of these agreements.	Networking with other organizations	High	PMU	1100	No	ongoing
A1.10.3	Ensure that representatives on all committees are enabled by t	heir governments to car	rry out their respor	nsibilities			
A1.10.3	<ul> <li>Secretariat on the basis of the financial report of SC, AC and PC meetings to write to the Governments concerned to draw their attention to this action point</li> </ul>	Letters to Governments of AC and PC representatives	High	SSU	1100	No	2001 (June)
A1.10.3	<ul> <li>Deputy Secretary General to prepare a report for the Standing Committee and the relevant M.A.s</li> </ul>	Report to the Standing Committee	High	PMU	1100	No	2002 (February)

SOURCE	ACTIVITIES	PRODUCTS SERVICES	PRIORITY	ASSIGNMENT	BUDGET LINE	EXTERNAL FUNDS (CHF)	TIME FRAME					
SPO1.1	To review and simplify, where possible, existing measures, pro	ocedures, mechanisms,	and recommendat	ions for the implen	nentation of	the Convention	on.					
A1.11.1	On the basis of information from Parties, identify those measures, procedures and mechanisms that would benefit from review and simplification.											
A1.11.1	<ul> <li>Conduct a thorough review of existing Decisions to identify those that should be deleted and those that should be placed in Resolutions.</li> </ul>	review	medium	CSU	1100	No	October 2001					
A1.11.1	<ul> <li>Conduct the first phase of the review of existing Resolutions to identify those that should be deleted or amended, using comment received from the Parties in response to Notification to the Parties. No. 1999/87</li> </ul>	review	medium	CSU	1100	No	December 2001					
A1.11.2	Make recommendations on possible review, modification and	consolidation.										
A1.11.2	<ul> <li>Conduct consultations within the Secretariat regarding solutions to problems identified</li> </ul>	Consultation	medium	CSU	1100	No	Dec 2001 to June 2002					
A1.11.2	<ul> <li>Prepare proposals for deletion of Decisions that are no longer necessary</li> </ul>	Documentation	medium	CSU	1100	No	November 2001					
A1.11.2	<ul> <li>Translate these proposals into the working languages of the Convention</li> </ul>	Translation	medium	CSU	1100	No	December 2001					
A1.11.2	Prepare proposals to include, in Resolutions, texts from Decisions that have a long-term effect	Documentation	medium	CSU	1100	No	March 2002					
A1.11.2	Translate these proposals into the working languages of the Convention	Translation	medium	CSU	1100	No	April 2002					
A1.11.2	<ul> <li>Prepare, in consultation with relevant Parties, proposals to amend Resolutions on the basis of the first phase review of Resolutions</li> </ul>	Documentation	medium	CSU	1100	No	May 2002					
A1.11.2	<ul> <li>Translate these proposals into the working languages of the Convention</li> </ul>	Translation	medium	CSU	1100	No	June 2002					
A1.11.3	Continue consolidation process of Resolutions and recommendation	dations as appropriate.										
A1.11.3	Identify any further Resolutions requiring consolidation as part of the agreed process	Review	medium	CSU	1100	No	July 2001					

SOURCE	ACTIVITIES	PRODUCTS SERVICES	PRIORITY	ASSIGNMENT	BUDGET LINE	EXTERNAL FUNDS (CHF)	TIME FRAME
A1.11.3	<ul> <li>Prepare draft consolidated resolutions for consideration by the Standing Committee</li> </ul>	Documentation	medium	CSU	1100	No	December 2001
A1.11.3	<ul> <li>Translate these consolidated draft resolutions into the working languages</li> </ul>	Translation	medium	CSU	1100	No	January 2002
A1.11.3	<ul> <li>Present draft consolidated resolutions at the 46th meeting of the Standing Committee</li> </ul>	Meeting	medium	CSU	1100	No	March 2002
A1.11.3	<ul> <li>Prepare draft consolidated resolutions for consideration at CoP12, taking into account the agreements of the Standing Committee</li> </ul>	Documentation	medium	CSU	1100	No	May 2002
A1.11.3	<ul> <li>Translate the draft consolidated resolutions into the working languages</li> </ul>	Translation	medium	CSU	1100	No	June 2002
A1.11.4	Produce modular procedural manuals for CITES implementation	n that can be customiz	ed for national and	regional difference	es.		
A1.11.4	<ul> <li>In collaboration with CSU, prepare parts of the Implementation Manual dealing with procedures in a form that facilitates adaptation to regional and national needs.</li> </ul>	Documentation	low	LCU	1100	40,000	December 2001
A1.11.4	<ul> <li>Translate the texts for the Implementation Manual into the working languages</li> </ul>	Translation	low	CSU	1100	20,000	February 2002
A1.11.4	<ul> <li>Design the manual, format the text and prepare camera-ready copy</li> </ul>	Design formatting	low	CSU	1100	12,000	April 2002
A1.11.4	Print the manuals, including the separate covers	Printing	low	CSU	1100	30,000	June 2002
SPO1.12	To ensure equity of the three working languages						
A1.12.1	Continue to ensure that all meetings of the permanent Committare made available in all three working languages	tees are interpreted in a	all three working la	nguages, and ende	eavour to en	sure that all o	locuments
A1.12.1	<ul> <li>Provide the documents for the 45th meeting of the Standing Committee in the working languages</li> </ul>	Translation documentation	high	CSU	1100	No	May 2001
A1.12.1	<ul> <li>Provide the documents for the 46th meeting of the Standing Committee in the working languages</li> </ul>	Translation documentation	high	CSU	1100	No	February 2002
A1.12.1	Provide the documents for the 47th meeting of the Standing Committee in the working languages	Translation documentation	high	CSU	1100	No	September 2002

SOURCE	ACTIVITIES	PRODUCTS SERVICES	PRIORITY	ASSIGNMENT	BUDGET LINE	EXTERNAL FUNDS (CHF)	TIME FRAME
A1.12.1	<ul> <li>Provide the documents for the 16th meeting of the Animals Committee in the working languages</li> </ul>	translation documentation	high	CSU	1100	No	October 2000
A1.12.1	<ul> <li>Provide the documents for the 17th meeting of the Animals Committee in the working languages</li> </ul>	translation documentation	high	CSU	1100	No	June 2001
A1.12.1	<ul> <li>Provide the documents for the 18th meeting of the Animals Committee in the working languages</li> </ul>	translation documentation	high	CSU	1100	No	March 2002
A1.12.1	<ul> <li>Provide the documents for the 10th meeting of the Plants Committee in the working languages</li> </ul>	translation documentation	high	CSU	1100	No	October 2000
A1.12.1	<ul> <li>Provide the documents for the 11th meeting of the Plants Committee in the working languages</li> </ul>	translation documentation	high	CSU	1100	No	July 2001
A1.12.1	<ul> <li>Provide the documents for the 12th meeting of the Plants Committee in the working languages</li> </ul>	translation documentation	high	CSU	1100	No	April 2002 (?)
A1.12.1	<ul> <li>Provide interpretation for the 45th meeting of the Standing Committee in the working languages</li> </ul>	interpretation	high	CSU	1100	No	June 2001
A1.12.1	<ul> <li>Provide interpretation for the 46th meeting of the Standing Committee in the working languages</li> </ul>	interpretation	high	CSU	1100	No	March 2002
A1.12.1	<ul> <li>Provide interpretation for the 47th meeting of the Standing Committee in the working languages</li> </ul>	interpretation	high	CSU	1100	No	November 2002
A1.12.1	<ul> <li>Provide interpretation for the 16th meeting of the Animals Committee in the working languages</li> </ul>	interpretation	high	CSU	1100	No	December 2000
A1.12.1	<ul> <li>Provide interpretation for the 17th meeting of the Animals Committee in the working languages</li> </ul>	interpretation	high	CSU	1100	No	July/August 2001
A1.12.1	Provide interpretation for the 18th meeting of the Animals Committee in the working languages	interpretation	high	CSU	1100	No	April 2002
A1.12.1	Provide interpretation for the 10th meeting of the Plants Committee in the working languages	interpretation	high	CSU	1100	No	December 2000
A1.12.1	Provide interpretation for the 11th meeting of the Plants Committee in the working languages	interpretation	high	CSU	1100	No	September 2001

SOURCE	ACTIVITIES	PRODUCTS SERVICES	PRIORITY	ASSIGNMENT	BUDGET LINE	EXTERNAL FUNDS (CHF)	TIME FRAME
A1.12.1	Provide interpretation for the 12th meeting of the Plants Committee in the working languages	interpretation	high	CSU	1100	No	May 2002 (?)
A1.12.2	Review current translation systems and recommend cost-effec	tive alternatives to impro	ove efficiency and	cut costs.			
A1.12.2	Conduct a review of translation services and make recommendations to the Secretary General	review	high	CSU	1100	No	September 2000
A1.12.3	Ensure that the three permanent Committees and the Conferer languages.	nce of the Parties do no	t discuss any docu	iment not made av	ailable in ac	Ivance in all t	hree
A1.12.3	Advise the Chairman of the 12th meeting of the Conference of the Parties, and the Chairmen of the sessional committees, that proposals and other working documents are not to be discussed unless they were already circulated in the working languages (as required by the Rules of Procedure)	advice	high	CSU	1100	No	November 2002
A1.12.3	<ul> <li>Ensure that the Chairman of the Animals Committee is aware of this decision of the Conference of the Parties</li> </ul>	advice	high	SSU	1100	No	May 2001
A1.12.3	Ensure that the Chairman of the Plants Committee is aware of this decision of the Conference of the Parties	advice	high	SSU	1100	No	December 2000
SPO2.1	To ensure that the Convention's Appendices correctly reflect the	ne conservation and ma	nagement needs o	of species.			
A2.1.1	Ensure periodic review and refinement of the listing criteria to e	ensure their applicability	to broad taxonom	ic groups, scientific	validity and	d utility.	
A2.1.1	Implement Decision 11.2	Review of listing criteria by Criteria Working Group	High	SSU	1100, 3304	No	CoP12-150
A2.1.2	Regularly review the Appendices to ensure that listed taxa satisfies	sfy the relevant criteria.					
A2.1.2	Assist the Animals Committee with the review process	Review of Appendices by Animals Committee; Proposals to CoPs	High	SSU	1100	20,000	Ongoing, CoP12-150
A2.1.2	Assist the Plants Committee with the review process	Review of Appendices by Animals Committee; Proposals to CoPs	High	SSU	1100	20,000	Ongoing, CoP12-150

SOURCE	ACTIVITIES	PRODUCTS SERVICES	PRIORITY	ASSIGNMENT	BUDGET LINE	EXTERNAL FUNDS (CHF)	TIME FRAME
A2.1.3	Continue the Review of Significant Trade as initiated by the Pa	rties in Resolution Conf.	8.9 (Rev.).				
A2.1.3	Assist the Animals Committee with the implementation of Resolution Conf. 8.9 (Rev.) and related Decisions	Review of significant trade, documents, status survey and CITES implementation projects	High	SSU	1100, 2103	No, except for status survey projects 50,000	Ongoing, CoP12-150
A2.1.3	Assist the Plants Committee with the implementation of Resolution Conf. 8.9 (Rev.) and related Decisions	Review of significant trade, documents, status survey and CITES implementation projects	High	SSU	1100, 2104	No, except for status survey projects - 50,000	Ongoing, CoP12-150
A2.1.4	Evaluate trade and biological information on currently unlisted benefit from CITES listing.	species subject to signif	icant international	trade to determine	whether the	ey would qual	ify for and
A2.1.4	<ul> <li>Assist the Animals Committee with the evaluation of species identified for this purpose by the CoP (e.g. syngnathids, tortoises and freshwater turtles)</li> </ul>	Convene technical workshops	Medium	SSU	1100	150,000	Two workshops before April 2002
A2.1.4	Assist the Plants Committee with the evaluation of species identified for this purpose by the CoP (e.g. Aquillaria spp., Guaiacum spp.)	Develop projects	Medium	SSU	1100	75,000	CoP12-150
SPO2.2	To ensure that decisions to amend the Convention's Appendice criteria for such amendments.	es are founded on soun	d and relevant sci	entific information a	and meet ag	reed biologica	al and trade
A2.2.1	All proposals to amend the Appendices should conform to the	relevant criteria.					
A2.2.1	Make detailed analysis of amendment proposals and send these to the Parties	Secretariat's review of proposals	High	SSU	1100	No	CoP-120
A2.2.2	Encourage Parties to consult with the Animals and Plants Com	mittees as appropriate t	to assist in the pre	paration of propos	als to amen	d the Append	ices.
A2.2.2	Encourage Parties as required through a Notification.	Notification	Low	SSU	1100	No	CoP12-220
A2.2.3	For identified commodities, develop standardized units of meas	sure for permits, trade a	nalysis and report	ing.			

SOURCE	ACTIVITIES	PRODUCTS SERVICES	PRIORITY	ASSIGNMENT	BUDGET LINE	EXTERNAL FUNDS (CHF)	TIME FRAME	
A2.2.3	<ul> <li>In consultation with the Plants and Animals Committees, provide, as appropriate, suggestions to LCU</li> </ul>	Consultation with PC and AC, recommendations to LCU	Medium	SSU	1100	No	Ongoing	
A2.2.3	Regularly update the Notification on the subject	Notification	Medium	LCU	1100	No	Ongoing	
A2.2.4	Encourage the analysis of annual report information in the deve	elopment of proposals to	o amend the Appe	ndices.				
A2.2.4	Enhance the use of annual report data (as the most important source of information about trade in CITES-listed species) through the development of standard analytical routines and the development of an annual report template to Parties that are currently not adequately computerizing trade data (see SP01.4).	Standard summary of annual report data to Parties, template for capturing annual report data	High	SSU	1100, 2119	50,000 to develop annual report template and PC- based analysis	June 2001 (summary)  Rest when funds are available	
SPO2.3	To improve the scientific basis on which Scientific Authorities m	nake non-detriment findi	ings.					
A2.3.1	Develop practical guidance for making non-detriment findings,	including a manual and	checklist, and san	nples of non-detrim	nent findings	and case stu	udies.	
A2.3.1	<ul> <li>Implement the programme for assistance to Scientific Authorities as approved by CoP11 regarding the implementation of Article IV (see A1.2.3.)</li> </ul>	Training programmes and documents	High	SSU	1100, 2113	No	Ongoing	
A 2.3.2	Facilitate national and regional training for Scientific Authorities aforementioned guidance on non-detriment findings.	in the issuance of scien	ntifically based nor	n-detriment finding	s, including	the use of the	<b>;</b>	
A 2.3.2	Develop with SSU appropriate training materials for regional training for Scientific Authorities in the issuance of non-detriment findings.	Training materials	High	CBU	1100	No	December 2001	
A 2.3.2	Obtain necessary external funding to organize 2 or more regional workshops each year, depending on regional needs.	Fund raising	High	CBU	1100	360,000	Ongoing	
A2.3.3	Ensure that the necessary scientific information is taken into consideration when making non-detriment findings (e.g. life history, ecological adaptability, distribution, abundance, population trends and management programme).							
A2.3.3	<ul> <li>Implement the programme for assistance to Scientific Authorities as approved by CoP11 regarding the implementation of Article IV (see A1.2.3.)</li> </ul>	Training programmes and documents	High	SSU	1100, 2113	No	Ongoing	

SOURCE	ACTIVITIES	PRODUCTS SERVICES	PRIORITY	ASSIGNMENT	BUDGET LINE	EXTERNAL FUNDS (CHF)	TIME FRAME
A2.3.4	Ensure that management plans involve periodic research, mon	itoring, testing, evaluation	on and opportuniti	es for improvemen	t (including	adaptive man	agement).
A2.3.4	<ul> <li>Include this element in the Scientific Authority capacity building programme (see A.1.8.2)</li> </ul>	Training programmes and documents	High	SSU	1100, 2119	No	July 2001
A2.3.4	<ul> <li>Include this element in recommendations to Parties pursuant to the Review of Significant Trade (see A.1.8.2)</li> </ul>	Significant Trade Recommendations and studies	High	SSU	1100, 2103, 2104	No	Ongoing
A2.3.5	Provide opportunities for Scientific Authorities to exchange info case studies; postings to a website; and communication throug		sharing of non-det	riment findings; sha	aring of data	, managemer	nt plans and
A2.3.5	<ul> <li>Expand the use of the CITES website to disseminate information about as wide a range of CITES issues as possible, and provide links to other relevant sites (see SP01.4).</li> </ul>	Revised CITES website	Medium	CSU	1100	No	Dec. 2001
A2.3.5	<ul> <li>Provide a list server for exchange between Scientific Authorities</li> </ul>	Listserver	Medium	CSU	1100	No	Sept. 2001
SPO2.4	To develop innovative technologies and encourage relevant re objectives, where appropriate, at the regional level.	search, including resear	ch into CITES imp	olementation and e	nforcement,	and to pursu	ie these
A2.4.1	In collaboration with enforcement agencies, identify the needs	for and potential benefit	s of innovative ted	chnologies.			
A2.4.1	<ul> <li>Establish and regularly update list of innovative technologies identified through journals, liaison with Animals/Plants Committees and regular communication with enforcement agencies</li> </ul>	List	High	LCU	1100	No	Ongoing
A2.4.1	Assess applicability to CITES enforcement	Internal assessments	Medium	LCU	1100	No	Ongoing
A2.4.1	<ul> <li>Seek experience with innovative technologies, especially benefits, from other enforcement personnel via correspondence or enforcement meetings</li> </ul>	Communication	Medium	LCU	1100	No	Ongoing
A2.4.1	Periodically advise Parties of findings	Newsletter, website, Notifications; reports	Medium	LCU	1100	No	Ongoing
A2.4.2	In collaboration with Parties, international agencies, and releva barcodes, holograms, DNA testing) relevant to assisting the be			technologies (e.g.	digital techn	ology, microc	chips,

SOURCE	ACTIVITIES	PRODUCTS SERVICES	PRIORITY	ASSIGNMENT	BUDGET LINE	EXTERNAL FUNDS (CHF)	TIME FRAME
A.2.4.2	<ul> <li>Liaise with ISO on nature and potential applicability of various marking technologies</li> </ul>	Meeting	High	LCU	1100	No	Dec 2001
A2.4.2	<ul> <li>Establish and regularly update list of DNA testing being done by various labs which is relevant to CITES</li> </ul>	List	High	LCU	1100	No	Ongoing
A2.4.2	<ul> <li>Solicit additional information on technologies from Parties and relevant international agencies/research entities</li> </ul>	Communication	Medium	LCU	1100	No	Ongoing
A2.4.2	Periodically advise Parties of findings	Newsletter, website, Notifications; reports	Medium	LCU	1100	No	Ongoing
A2.4.3	Encourage the adoption and use of such technologies in CITES	S processes and proced	lures (e.g. licensin	g, verification, enfo	orcement, co	ommunication	).
A2.4.3	<ul> <li>Incorporate explanation of technologies and their possible use into Implementation Manual</li> </ul>	Implementation Manual section	Low	LCU	1100	No	Ongoing
A2.4.3	<ul> <li>Explain technologies and their possible use in meetings and training workshops</li> </ul>	Meeting and workshop presentations	Medium	LCU	1100	No	Ongoing
A2.4.4	Develop with relevant institutions collaborative research project	s for testing the approp	riateness of new a	and forthcoming ted	chnologies.		
A2.4.4	<ul> <li>Continue liaison with sturgeon range States, IUCN/SSC, USFWS lab and others in relation to obtaining and storing reference samples for reliable DNA testing</li> </ul>	Reference samples; DNA analyses	High	LCU	1100	No	Dec 2001
A2.4.4	<ul> <li>Identify lab(s) which might be interested in research projects for testing technologies linked to tiger</li> </ul>	Project proposal	Medium	LCU	1100	No	Sept 2001
A2.4.5	Assess progress on a regional basis						
A2.4.5	<ul> <li>Secretariat to remind the permanent Committees of this action point</li> </ul>	Agenda	Medium	SSU	1100	No	Next AC/PC
SPO3.1	To promote a high degree of cooperation, coordination and col	laboration between nation	onal and internatio	nal law enforceme	nt agencies		
A3.1.1	Establish, communicate and agree on international priorities fo	r enforcement.		-			

SOURCE	ACTIVITIES	PRODUCTS SERVICES	PRIORITY	ASSIGNMENT	BUDGET LINE	EXTERNAL FUNDS (CHF)	TIME FRAME
A3.1.1	<ul> <li>Continue to support WCO-Western Europe regional bureau project on illegal trade in plants</li> </ul>	Criminal analysis for 2001	High	SSU	1100 and 1601	No	Dec 2001
A3.1.1	<ul> <li>Work with ICPO-Interpol and WCO on enforcement needs assessment in Caspian region related to illegal sturgeon trade</li> </ul>	Needs assessment	High	LCU	1100	17,000	Sept 2001
A3.1.1	<ul> <li>Discuss with ICPO-Interpol and WCO and national enforcement agencies, during upcoming meetings, possible international priorities for enforcement</li> </ul>	List of priorities and suggested actions	Medium	LCU	1100 and 1601	No	Dec 2001
A3.1.1	<ul> <li>Review and revise, if necessary, list of enforcement priorities</li> </ul>	Revised list and actions	Medium	LCU	1100	No	Dec 2002
A3.1.1	<ul> <li>Review and revise, if necessary, list of enforcement priorities</li> </ul>	Revised list and actions	Medium	LCU	1100	No	Dec 2003
A3.1.1	<ul> <li>Review and revise, if necessary, list of enforcement priorities</li> </ul>	Revised list and actions	Medium	LCU	1100	No	Dec 2004
A3.1.2	Encourage each enforcement agency to identify suitable conta	cts for WCO, Interpol, a	nd other relevant i	international enfor	cement entiti	es.	
A3.1.2.	Share Dutch multi-agency approach with other Parties via CITES World	Newsletter article	High	LCU	1100	No	July 2001
A3.1.2	Develop with Dutch a template for other countries to consider, based on their experience	Template	Medium	LCU	1100	No	Dec 2002
A3.1.3	Share information on illegal trade, seizures and ongoing invest	igations with other relev	ant Parties.				
A3.1.3	Use informal email network of enforcement contacts to exchange information and experience	Communication	High	LCU	1100	No	Ongoing
A3.1.3	Use TETF as mechanism for sharing information	Presentations	High	LCU	1100	No	April 2001
A3.1.3	Issue CITES Alerts as needed	Alerts	High	LCU	11001	No	Ongoing
A3.1.3	Prepare articles for CITES World	Newsletter articles	Medium	LCU	1100	No	Ongoing
A3.1.3	Use infractions report to convey such information	CoP12 document	Medium	LCU	1100	No	June 2002
A3.1.3	Use infractions report to convey such information	CoP13 document	Low	LCU	1100	No	June 2004
A3.1.4	Liaise with Interpol and WCO working groups on environmenta	l crime.					

SOURCE	ACTIVITIES	PRODUCTS SERVICES	PRIORITY	ASSIGNMENT	BUDGET LINE	EXTERNAL FUNDS (CHF)	TIME FRAME		
A3.1.4	Attend meetings of international working groups	Missions; presentations	High	LCU	1100 and 1601	No	Ongoing		
A3.1.4	Where possible, attend meetings of regional working groups	Missions; presentations	Medium	LCU	1100	25,000	Ongoing		
SPO3.2	To stimulate and participate in bilateral, regional and global effo	orts to combat illegal trad	de in wild fauna ar	nd flora.					
A3.2.1	Develop and expand effective regional cooperative efforts, particularly among countries with common borders.								
A3.2.1	Support Lusaka Agreement Task Force in context of MOU with Secretariat	Missions; training	High	LCU	1100	8,500	Ongoing		
A3.2.1	Support MIKE sub-regional groups in Africa and Asia	Missions; communication	High	LCU	1100	34,000	Ongoing		
A3.2.1	<ul> <li>Establish a mechanism for Asian cooperative efforts building on TETF and UNEP/ROAP initiative</li> </ul>	Meetings; communication	High	LCU	1100	85,000	Ongoing		
A3.2.2	Initiate and expand regional enforcement contact networks.								
A3.2.2	<ul> <li>Identify enforcement authorities in Caspian Region and initiate an informal network via email or other communication means</li> </ul>	Mission; communication	High	LCU	1100	17,000	Dec 2001		
A3.2.2	Support NAWEG efforts to strengthen regional enforcement networks in the Caribbean and Latin America	Communication; missions	Medium	LCU	1100	17,000	Dec 2001		
A 3.2.3	Convene regional enforcement training workshops.								
A 3.2.3	<ul> <li>Develop with LCU appropriate training materials for regional enforcement training workshops.</li> </ul>	Training materials	High	CBU	1100	No	December 2001		
A 3.2.3	Obtain necessary external funding to organize 2 or more regional workshops each year, depending on regional needs.	Fund raising	High	CBU	1100	360,000	Ongoing		
A3.2.4	Facilitate exchange of intelligence information.								
A3.2.4	<ul> <li>Establish mechanism for regular information exchange with ICPO-Interpol and WCO (e.g. teleconference, meetings)</li> </ul>	Regular communication mechanism	High	LCU	1100	No	Ongoing		

SOURCE	ACTIVITIES	PRODUCTS SERVICES	PRIORITY	ASSIGNMENT	BUDGET LINE	EXTERNAL FUNDS (CHF)	TIME FRAME
A3.2.4	<ul> <li>Continue mutual attendance at enforcement-related meetings</li> </ul>	Missions; invitations	High	LCU	1100 and 1601	17,000	Ongoing
A3.2.4	<ul> <li>Expand email network of enforcement contacts and use it for quick exchange of information on specific allegations, investigations, issues, and trends</li> </ul>	Expanded email address list	High	LCU	1100	No	Ongoing
A3.2.4	<ul> <li>Continue issuance of CITES Alerts and ensure they are reaching appropriate authorities</li> </ul>	Alerts	High	LCU	1100	No	Ongoing
A3.2.5	Formally recognize and award exemplary enforcement actions						
A3.2.5	Review existing award schemes	Analysis	High	LCU	1100	No	Aug 2001
A3.2.5	<ul> <li>Prepare proposed CITES award scheme, perhaps in conjunction with an existing scheme, and discuss internally</li> </ul>	Internal proposal; revised proposal	High	LCU	1100	No	Nov 2001
A3.2.5	<ul> <li>Present to SC 46 final proposal for comments and revision before CoP12</li> </ul>	SC46 document; further revised proposal	Medium	LCU	1100	No	Dec 2001
A3.2.5	<ul> <li>Initiate award at CoP12 and obtain approval for future awards</li> </ul>	Award (s); CoP12 document	Medium	LCU	1100	No	June 2002
A3.2.5	<ul> <li>Present award (s) at CoP13</li> </ul>	Award(s)	Low	LCU	1100	No	June 2004
SPO3.3	To encourage mutual technical assistance, including the excha	inge of information, in e	nforcement matter	S.			
A3.3.1	Encourage enforcement agencies to share technology (e.g. for	ensic).					
A3.3.1	Seek experience with forensic technologies, especially successes, from other enforcement personnel via correspondence or enforcement meetings	Communication	Medium	LCU	1100	No	Ongoing
A3.3.1	<ul> <li>Regularly communicate forensic information via newsletter, designated web section, Alerts, Notifications</li> </ul>	Communication	Medium	LCU	1100	No	Ongoing
A3.3.1	<ul> <li>Link countries with forensic experience with countries that need such expertise</li> </ul>	Communication	Medium	LCU	1100	No	Ongoing
A3.3.2	Collaborate in the production of pertinent identification materia	S.					

SOURCE	ACTIVITIES	PRODUCTS SERVICES	PRIORITY	ASSIGNMENT	BUDGET LINE	EXTERNAL FUNDS (CHF)	TIME FRAME
A3.3.2	<ul> <li>Determine Environment Canada or other identification guides that require support and match with potential donors</li> </ul>	Guides	Medium	SSU	1100	No	Ongoing
A3.3.2	Distribute useful identification guides to Parties	Guides	Medium	CSU	1100	17,000	Dec 2002
A3.3.2	<ul> <li>When requested, review and provide comments on draft identification guides produced by Secretariat or others</li> </ul>	Comments	Medium	SSU	1100	No	Ongoing
A3.3.3	Promote development of new technologies for the identification	of specimens in trade.					
A3.3.3	<ul> <li>Liaise with ISO on nature and potential applicability of various marking technologies</li> </ul>	Meeting	High	LCU	1100	No	Dec 2001
A3.3.3	<ul> <li>Inform CoP12 about such technologies and propose future actions</li> </ul>	CoP12 document	Medium	LCU	1100	No	June 2002
A3.3.3	<ul> <li>Implement actions agreed by CoP12 and report to CoP13</li> </ul>	CoP13 document	Low	LCU	1100	No	June 2004
A3.4 To d	evelop appropriate management strategies and incentives for pr	omoting a change from	illegal to legal use	of wild fauna and	flora.		
A3.4.1	Develop and implement appropriate economic, education, an stimulate participation in combating illegal trade within and from		es that lead to gr	eater local involve	ment in wild	llife managen	nent, and
A3.4.1	Gather information and identify Parties already having associated awareness materials.	Notifications	Medium	CBU	1100	No	February 2002
A3.4.1	Compile existing material and input into the National Directory database.	Database	Medium	CBU	1100	No	March 2002
A3.4.1	Review existing material and produce an awareness package identifying the best practices.	Awareness package	Medium	CBU	1100	20,000	March 2002
A3.4.1	Disseminate this information to Parties encouraging them to adapt the material to implement their own awareness programmes.	Report + awareness material dissemination	Medium	CBU	1100	No	April 2002
A3.4.2	Develop and implement targeted awareness programmes that	promote voluntary comp	liance with wildlife	trade regulations	by user gro	ups in consur	ner countries.
A3.4.2	Gather information and identify Parties already having associated awareness materials.	Notifications	Medium	CBU	1100	No	February 2002
A3.4.2	Compile existing material and input into National Directory database.	Database	Medium	CBU	1100	No	March 2002

SOURCE	ACTIVITIES	PRODUCTS SERVICES	PRIORITY	ASSIGNMENT	BUDGET LINE	EXTERNAL FUNDS (CHF)	TIME FRAME
A3.4.2	Review existing material and produce an awareness package identifying the best practices.	Awareness package	Medium	CBU	1100	20,000	March 2002
A3.4.2	Disseminate this information to Parties encouraging them to adapt the material to implement their own awareness programmes.	Report + awareness material dissemination	Medium	CBU	1100	No	April 2002
A3.4.3	On the basis of information from Parties, develop templates o adopt them.	f best practice in regard	d to the strategies	and incentives co	ncerned, ar	nd encourage	Parties to
A3.4.3	<ul> <li>Using the information obtained in points A3.4.1 and A3.4.2, produce an awareness package identifying the best practices from Parties.</li> </ul>	Awareness package	Medium	CBU	1100	No	May 2002
A3.4.3	Distribution of awareness package to Parties	Notification with awareness package	Medium	CBU	1100	No	June 2002
SPO3.5	To promote awareness of CITES issues and a greater understaillegal trade in wild fauna and flora.	anding by the judiciary o	of the social and ed	conomic significand	ce of conser	vation threats	s posed by
A3.5.1	Contribute papers and articles to law journals and other publication	ations.					
A3.5.1	<ul> <li>Continue to provide input to UNEP Biannual Bulletin on Environmental Law</li> </ul>	Article	High	LCU	1100	No	Ongoing
A3.5.1	Prepare articles for other journals, especially those that highlight CITES or related themes (e.g., RECIEL)	Articles	High	LCU	1100	No	Ongoing
A3.5.2	Attend and contribute to legal conferences.						
A3.5.2	Attend environmental law meetings organized by U.N., regional or other international bodies	Mission	High	LCU	1100	17,000	Dec 2002
A3.5.3	Provide training and greater awareness for judges and prosecu	tors.					
	(this is closely linked with the National legislation capacity build	ing project)					
A3.5.3	In close collaboration with LCU, identify priorities for the training of judges and prosecutors (topics, geographical areas to start with, etc.)	Priorities identified	High	LCU	1100	No	May 2001
A3.5.3	<ul> <li>Identify partners (e.g. ELC) that may assist in the preparation of training workshops and awareness material for judges and prosecutors.</li> </ul>	Targeted partners	High	LCU	1100	No	May 2001

SOURCE	ACTIVITIES	PRODUCTS SERVICES	PRIORITY	ASSIGNMENT	BUDGET LINE	EXTERNAL FUNDS (CHF)	TIME FRAME
A3.5.3	Develop a training programme for judges and prosecutors.	Training programme	High	LCU	1100	No	July 2001
A3.5.3	<ul> <li>Initiate a fund raising campaign to support the training programme</li> </ul>	Fund raising	High	CBU	1100	No	Aug 2001
A3.5.3	<ul> <li>Convene training workshops (there are two regional legislation workshops planned for 2001-2002).</li> </ul>	Training workshops	High	LCU	1100	360,000	2001-2002
A3.5.4	Encourage the judiciary to apply more appropriate penalties wh	nen dealing with wildlife	crime.				
A3.5.4	<ul> <li>Develop template letter which provides support to government prosecutors for sentencing in wildlife cases</li> </ul>	Letter	High	LCU	1100	No	March 2001
A3.5.4	<ul> <li>Develop handbook on factors for sentencing in wildlife crimes</li> </ul>	Handbook	Medium	LCU	1100	77,500	Dec 2003
SPO4.1	To strengthen communication and collaboration with national a	nd international NGOs					
A4.1.1	Recognize the significant contributions of NGOs to the CITES	process and encourage	greater NGO part	ticipation in CITES	outreach		
A4.1.1	<ul> <li>Secretariat to ensure that relevant NGOs are invited to participate in CITES meetings.</li> </ul>	Invitations extended	High	CSU	1100	No	2001, 2002 (ongoing)
A4.1.2	Encourage Parties to enhance communication and collaboration	n with local and nationa	l NGOs				
A4.1.2	<ul> <li>RAs to write to all Parties, assigned to them, and make them aware of this action point.</li> </ul>	Letters to Parties	High	PMU	1100	No	2001 (June)
A4.1.3	Improve availability of CITES information to a broad spectrum of	of NGOs					
A4.1.3	Identify major NGOs that work with topics associated with CITES	List of relevant NGOs + areas of interaction with CITES	High	CBU	1100	No	ongoing
A4.1.3	<ul> <li>Create a section on the CITES Website: CITES and collaboration with NGOs, how they can assist with CITES activities, which NGOs are already doing it and how.</li> </ul>	Web Page(s)	High	CSU	1100	No	October 2001 & ongoing
A4.1.3	Provide CITES information materials to relevant NGOs	Targeted relevant information provided	High	CBU	1100	No	ongoing

SOURCE	ACTIVITIES	PRODUCTS SERVICES	PRIORITY	ASSIGNMENT	BUDGET LINE	EXTERNAL FUNDS (CHF)	TIME FRAME
A4.1.4	Collaborate with NGOs in public education and outreach campa	aigns					
A4.1.4	Identify relevant NGOs with whom the Secretariat shall work in public education and outreach campaigns. Identify main areas of collaboration.	Identification of potential partners and associated areas of work.	High	CBU	1100	No	ongoing
A4.1.4	Contact and set up agreements with relevant NGOs to work jointly on public education and outreach campaigns	Agreements	High	CBU	1100	No	ongoing
A4.1.4	<ul> <li>Develop a programme of projects to be implemented jointly.</li> </ul>	List of projects	High	CBU	1100	No	ongoing
A4.1.4	<ul> <li>Initiate a fund raising campaign to support the above- mentioned programme.</li> </ul>	Fund raising	High	CBU	1100	No	ongoing
A4.1.4	When funding is secured, implement projects.	Public education and outreach campaigns	High	CBU	1100	80,000	ongoing
A4.1.6	Meet regularly with international NGOs						
A4.1.6	<ul> <li>Secretariat to schedule meetings with NGOs attending CITES meetings</li> </ul>	Invitations extended	High	PMU	1100	28,000	2001, 2002 (throughout)
SPO42	To strengthen alliances with relevant local communities, consu	mer groups, and traders	S.				
A4.2.1	Identify audiences to be targeted, and their needs.						
A4.2.1	• Send out Notification to the Parties to obtain information re consumer groups and traders in their own countries.	Notification	Medium	CBU	1100	No	February 2002
A4.2.1	<ul> <li>Identify the local consumers and traders who need to be informed of sustainable uses of the species.</li> </ul>	Networking	Medium	CBU	1100	No	March 2002
A4.2.1	<ul> <li>Prepare training or informative materials to be used in seminars for traders, if there is any demand from Parties.</li> </ul>	Training materials	Medium	CBU	1100	No	When required
A4.2.2	Develop campaigns and materials for the distribution of informa	tion to targeted groups,	with a specific foo	us on Appendix II.			
A4.2.2	<ul> <li>Develop information material with samples of Appendix II CITES-listed species which traders and consumer groups can refer to.</li> </ul>	Material created	Medium	CBU	1100	20,000	March 2002

SOURCE	ACTIVITIES	PRODUCTS SERVICES	PRIORITY	ASSIGNMENT	BUDGET LINE	EXTERNAL FUNDS (CHF)	TIME FRAME
A4.2.2	Dissemination to Parties. Encourage Parties to implement national awareness campaign(s) using the above-mentioned material.	Notification	Medium	CBU	1100	No	April 2002
A4.2.3	Promote awareness of the impacts of consumption patterns a	nd demands on specie	s conservation.				
A4.2.3	Identify Parties where such consumption patterns are occurring, lessons learnt, actions taken, etc.	Identification of existing experiences	Medium	CBU	1100	No	February 2002
A4.2.3	Initiate development of awareness material.		Medium	CBU	1100	20,000	February 2002
A4.2.3	<ul> <li>Initiate a fund raising campaign to support the above- mentioned workplan.</li> </ul>	Fund raising	Medium	CBU	1100	No	March 2002
A4.2.3	Hire expert to develop awareness material.	Sub-contract	Medium	CBU	1100	30,000	> funds raised
A4.2.3	<ul> <li>Disseminate awareness material to Parties and NGOs, post such a material on Internet.</li> </ul>	Material dissemination	Medium	CBU	1100	No	> funds raised
A4.2.4	Meet regularly with targeted groups and encourage their active	participation.					
A4.2.4	<ul> <li>Parties encouraged to develop a plan to meet regularly with consumer groups and traders, topics to be covered, material to be disseminated, etc. and encourage their participation.</li> </ul>	Notification	Medium	CBU	1100	No	March 2002
SPO4.3	To promote greater awareness among and cooperation with th	e scientific community.					
A4.3.1	Identify audiences to be targeted within the scientific communit	y (e.g. specialist groups	s, universities, scie	entific societies, mu	iseums, aca	demic institut	ions).
A4.3.1	Remind Parties of this element through a Notification.	Notification	Medium	SSU	1100	No	August 2001
A4.3.2	Participate actively at scientific meetings and conferences, and	encourage participation	n in CITES issues	by the scientific co	ommunity.		
A4.3.2	Implement where appropriate concerning CITES- listed species	Participation at scientific meetings	Medium	SSU	1100	10,000	Subject to availability of funding
A4.3.3	Encourage the scientific community to focus their efforts on nat	tional CITES priorities.					
A4.3.3	Remind Parties of this element through a Notification.	Notification	Medium	SSU	1100	No	August 2001

SOURCE	ACTIVITIES	PRODUCTS SERVICES	PRIORITY	ASSIGNMENT	BUDGET LINE	EXTERNAL FUNDS (CHF)	TIME FRAME
SPO4.4	To produce and disseminate informative materials to a broad p	ublic at a local, national	, and regional lev	el.			
A4.4.1	Develop information that is culturally and locally relevant, as well	vell as technically accur	rate.				
A4.4.1	Based on Decisions adopted in CoP11, send out     Notifications to the Parties on information related to     conservation of and trade of species, forthcoming     meetings and workshops, thereby disseminating the     specific information relevant to the Parties.	Notification	High	CBU	1100	No	ongoing
A4.4.1	<ul> <li>In order to have access to a local audience, encourage Parties to create national information, based on current information available, and distribute it domestically.</li> </ul>	National information	High	CBU	1100	No	ongoing
A4.4.1	<ul> <li>Create regional section(s) in the CITES Newsletter.         Further liaise with TRAFFIC regional offices, UNEP         regional offices, regional collaborating centres, etc. as         well as Parties in order to gather information on current         issues in each region to be included in the CITES World.</li> </ul>	Newsletter	Medium	CBU	1100	No	February 2002
SPO4.5	To improve communication and collaboration with the media.						
A4.5.1	Inform media about CITES-related activities and its regional ar	d global achievements.					
A4.5.1	<ul> <li>With UNEP's Information Unit on Conventions (IUC), issue press release on launching of new CITES website</li> </ul>	Press release	High	LCU	1100	No	June 2001
A4.5.1	<ul> <li>Obtain general press contact list from IUC and begin developing specialized CITES list for regular sending of relevant information</li> </ul>	Contact list; communications	High	LCU	1100	No	April 2001
A4.5.1	Develop proposal for producing monthly CITES bulletin that can be distributed electronically	Electronic bulletin	Medium	LCU	1100	No	Dec 2001
A4.5.1	<ul> <li>With IUC, prepare press releases at beginning and/or end of major meetings/workshops</li> </ul>	Press releases	High	LCU	1100	No	Ongoing
A.4.5.1	<ul> <li>Encourage all Secretariat Units to report media contacts to focal point</li> </ul>	Internal procedure; communications	High	LCU	1100	No	April 2001
A4.5.1	<ul> <li>With IUC, develop media strategy with identified campaigns</li> </ul>	Media strategy	Medium	LCU	1100	No	July 2001

SOURCE	ACTIVITIES	PRODUCTS SERVICES	PRIORITY	ASSIGNMENT	BUDGET LINE	EXTERNAL FUNDS (CHF)	TIME FRAME
A4.5.2	Identify national media outlets and contacts for dissemination of	f CITES information.					
A4.5.2	<ul> <li>Obtain general press contact list from IUC and begin developing specialized CITES list for regular sending of relevant information</li> </ul>	Contact list; communications	High	LCU	1100	No	April 2001
A4.5.2	<ul> <li>Solicit media outlet and contact information from Parties</li> </ul>	Communications; meetings	Medium	LCU	1100	No	Dec 2001
A4.5.2	<ul> <li>Gather within Secretariat and from key partners all existing media outlets and contacts</li> </ul>	Communications; enhanced list	High	LCU	1100	No	May 2001
A4.5.3	Develop factual media packets on relevant CITES issues (e.g.	fact sheets, CD-ROMs,	videos).				
A4.5.3	<ul> <li>With IUC, identify list of topics for factual media packets</li> </ul>	List of topics	High	LCU	1100	No	Sept 2001
A4.5.3	With IUC, develop media fact sheet template	Fact sheet template	High	LCU	1100	No	Dec 2001
A4.5.3	<ul> <li>Prepare and distribute media fact sheet</li> </ul>	Fact sheet	High	LCU	1100	No	Jan 2002
A4.5.3	With IUC, prepare project proposal for CITES video	Video	Low	LCU	1100	100,000	Dec 2003
A4.5.3	<ul> <li>With IUC, prepare media arrangements and materials for CoP12</li> </ul>	CoP12 media programme	High	LCU	1100	No	June 2002
SPO4.6	To strengthen knowledge, promote awareness and facilitate en	forcement of flora issue	s in CITES.				
SPO4.6	<ul> <li>Ensure that plant issues are included in all training programmes and awareness activities of the Secretariat, including the website.</li> </ul>	Liaison activities, website	High	SSU	1100	No	Ongoing
A4.6.1	Ensure that adequate attention is given to plant conservation in	all activities related to	the implementation	n of this Plan.			
A4.6.1	<ul> <li>Prepare relevant sections on CITES implementation for plants for inclusion in training seminars</li> </ul>	Power point sheets and texts	High	SSU	1100	No	Dec. 2001
A4.6.1	Stimulate the preparation and use of slides packs such as the one on 'CITES and Plants'	Slide packs	High	SSU	1100	No	Ongoing
A4.6.1	Ensure that, as appropriate, plant issues are properly addressed in the relevant publications of the Secretariat	Publications	High	SSU	1100	No	Ongoing

SOURCE	ACTIVITIES	PRODUCTS SERVICES	PRIORITY	ASSIGNMENT	BUDGET LINE	EXTERNAL FUNDS (CHF)	TIME FRAME
SPO5.1	To ensure an optimal working relationship with UNEP, as well a environmental agreements.	as close coordination an	d synergy with th	e CBU and other r	elevant mult	ilateral	
A5.1.1	Enhance national liaison between CITES and national MEA foo	cal points					
A5.1.1	RAs to write to all Parties, assigned to them, and make them aware of this action point.	Letters to Parties	High	PMU	1100	No	2001 (June)
A5.1.2	Enhance regional and international liaison between CITES and	MEA focal points					
A5.1.2	<ul> <li>RAs to write to all Parties, assigned to them, and make them aware of this action point.</li> </ul>	Letters to Parties	High	PMU	1100	No	2001 (June)
A5.1.3	Develop and implement joint projects with other MEAs (e.g., cadevelopment and implementation)	pacity building, trade co	ontrols, enforceme	ent, scientific and to	echnical coo	rdination, pro	ject
A5.1.3	<ul> <li>Secretariat to copy its Workplan to the Secretariats of other relevant MEAs, to encourage collaboration on developing and implementing joint projects</li> </ul>	Workplan copied to MEAs	High	CBU	1100	No	2001 (June)
A5.1.3	<ul> <li>Joint projects developed and reported to the Standing Committee</li> </ul>	Joint Projects developed	High	CBU	1100	No	2002 (February)
SPO5.2	To ensure close cooperation and coordination with related con-	ventions, agreements, a	and associations				
A5.2.1	Develop a mechanism to ensure transfer and exchange of inforconcern	rmation between CITES	and relevant cor	nventions, agreeme	ents, and ass	sociations for	species of
A5.2.1	<ul> <li>Secretariat to write to all Parties, assigned to them, and make them aware of this action point.</li> </ul>	Letters to Parties	High	PMU	1100	No	2001 (June)
A5.2.1	<ul> <li>Secretariat to bring this action point to the attention of the secretariat's of other relevant MEAs</li> </ul>	Letters to MEAs	Low	PMU	1100	No	2002 (February)
A5.2.2	Consider the criteria and decisions of other conventions, agree and decisions	ments, and associations	s when considerir	ng the proposals to	amend app	endices, draft	resolutions,
A5.2.2	<ul> <li>Secretariat to write to all Parties, assigned to them, and make them aware of this action point.</li> </ul>	Letters to Parties	High	PMU	1100	No	2001 (June)
A5.2.2	<ul> <li>Secretariat to bring this action point to the attention of the secretariat's of other relevant MEAs</li> </ul>	Letters to MEAs	Low	PMU	1100	No	2002 (February)
A5.2.3	Encourage other conventions, agreements, and associations to	consider the criteria an	d decisions made	e by CITES when r	making their	decisions	

SOURCE	ACTIVITIES	PRODUCTS SERVICES	PRIORITY	ASSIGNMENT	BUDGET LINE	EXTERNAL FUNDS (CHF)	TIME FRAME
A5.2.3	<ul> <li>Secretariat to bring this action point to the attention of the secretariat's of other relevant MEAs</li> </ul>	Letters to MEAs	Low	PMU	1100	No	2002 (February)
SPO5.3	To ensure greater coordination of scientific and technical progr partners such as IUCN, WCMC, TRAFFIC and others.	ammes and, where app	ropriate, more effi	cient distribution of	f responsibili	ities with relev	vant technical
A5.3.1	Identify responsibilities of relevant technical partners and ensur	e adequate coordinatio	n and mutual awa	reness of work pro	grammes to	avoid duplica	ation
A5.3.1	<ul> <li>Secretariat to copy its Workplan to other relevant technical Partners to encourage collaboration on developing and implementing joint projects</li> </ul>	Workplan copied to relevant technical partners	High	CBU	1100	No	2001 (June)
A5.3.1	<ul> <li>Joint projects developed and reported to the Standing Committee</li> </ul>	Joint Projects developed	High	CBU	1100	No	2002 (February)
A5.3.2	Develop mechanisms to disseminate information to Parties on	actions of relevant tech	nical partners and	furtherance of the	Convention		
A5.3.2	<ul> <li>Ensure that information of relevance to Parties is included in Notifications to the Parties, CITES World, or the CITES website.</li> </ul>	communication	high	CSU	1100	No	ongoing
A5.3.3	Inform Secretariat of Parties' projects with technical partners						
A5.3.3	<ul> <li>RAs to write to all Parties, assigned to them, and make them aware of this action point.</li> </ul>	Letters to Parties	High	PMU	1100	No	2001 (June)
SPO5.4	To ensure continuing recognition and acceptance of CITES me between these bodies.	asures by WTO and to	ensure the 'mutua	l supportiveness' o	of the decision	on-making pro	ocesses
A5.4.1	Enhance national liaison between CITES and WTO focal points	S.					
A5.4.1	Obtain list of WTO focal points and share with CITES focal points	Communications	High	LCU	1100	No	Dec 2001
A5.4.1	Conduct briefings on CITES for trade representatives in Geneva	Briefings	Medium	LCU	1100	No	Dec 2002
A5.4.1	Invite trade focal points to relevant CITES meetings	Invitations	Medium	CBU	1100	No	Ongoing
A5.4.1	Review and determine whether CITES can make a contribution or benefit from ongoing UNEP/UNCTAD/WTO capacity building programme on trade and environment	Analysis	Medium	LCU	1100	No	Dec 2001
A5.4.2	Enhance regional and international liaison between CITES and	WTO.					

SOURCE	ACTIVITIES	PRODUCTS SERVICES	PRIORITY	ASSIGNMENT	BUDGET LINE	EXTERNAL FUNDS (CHF)	TIME FRAME
A5.4.2	<ul> <li>Attend WTO/CTE meetings and relevant meetings organized by UNEP/ETU, especially those related to MEAs, and make relevant presentations or submissions</li> </ul>	Presentations; submissions	High	PMU	1100	No	Ongoing
A5.4.2	<ul> <li>Liaise regularly with WTO Trade and Environment Division and ETU staff</li> </ul>	Communications	High	LCU	1100	No	Ongoing
A5.4.2	<ul> <li>Prepare draft presentations and submissions for WTO's MEA information sessions</li> </ul>	Draft papers	Medium	LCU	1100	No	Ongoing
A5.4.2	Review WTO work programme and identify relevance to CITES	Analysis	Medium	LCU	1100	No	Ongoing
A5.4.2	<ul> <li>Prepare specific proposals for involving WTO in relevant CITES activities</li> </ul>	Proposals	Medium	LCU	1100	No	Ongoing
SPO6.1	To secure at least 20 more Parties to the Convention by 2005 important consumer countries of wild plants and animals, as well					nt trade and	
A6.1.1	Identify priority non-Party countries and pursue their accession						
A6.1.1	<ul> <li>SG to write to all non-Parties in their Region, and identify the reasons why they have not joined the Convention.</li> </ul>	Letters to Parties	High	PMU	1100	No	2001 (June)
A6.1.2	Engage in bilateral discussions with non-Parties to encourage	their accession and ado	ption of appropria	te implementing le	gislation		
A6.1.2	<ul> <li>Following analysis of the responses provided (refer A 6.1.2 above), the Secretariat will prepare a report to the Standing Committee.</li> </ul>	Report to Standing Committee	High	PMU	1100	No	2002 (February)
SPO6.2	To encourage ratification of the 1983 Amendment to Article X integration organizations.	XI of the Convention ar	nd the subsequent	t accession by elig	jible regiona	al economic	
A6.2.1	Identify which additional countries are needed to accept the 19	83 Amendment to Articl	e XXI, so that it ca	n enter into force.			
A6.2.1	List the States that have not yet accepted the Gaborone amendment and whose acceptance would count towards its entry into force	review	High	CSU	1100	No	September 2000
A6.2.1	<ul> <li>Write to the States in this list to reiterate the importance of the Gaborone amendment and to urge them to accept it as soon as possible.</li> </ul>	communication	High	PMU	1100	No	September 2000
A6.2.2	Meet with appropriate officials of those countries						

SOURCE	ACTIVITIES	PRODUCTS SERVICES	PRIORITY	ASSIGNMENT	BUDGET LINE	EXTERNAL FUNDS (CHF)	TIME FRAME		
A6.2.2	<ul> <li>Secretariat to organize meetings with the relevant Missions in Geneva to appraise them of this action point</li> </ul>	Meet with Missions in Geneva	High	PMU	1100	No	2001, 2002 (ongoing)		
SP07.1	To resolve the problem of late and inadequate contributions to	the CITES Trust Fund							
A7.1.1	Analyse budgeting process of the Secretariat in context of budgeting and financial management of different countries and pursue appropriate remedies (e.g., computation of financial year, dealing with currency conversion)								
A7.1.1	<ul> <li>Analyse trends related to the payment of contributions by the Parties</li> </ul>	Analysis	High	PMU	OTL	No	2001 (August)		
A7.1.2	Encourage Parties to pay their contributions in a timely manner								
A7.1.2	<ul> <li>Secretariat to write to the Parties encouraging them to pay their annual contributions on time and seeking their additional financial support for the work of the Convention</li> </ul>	Letters to Parties	High	PMU	OTL	No	2002 (January)		
A7.1.2	<ul> <li>Send follow up letters to those Parties that have not paid their contributions to the CITES Trust Fund</li> </ul>	Letters to delinquent Parties	High	PMU	OTL	No	2001 (June) 2002 (June)		
A7.1.3	Recommend incentives and remedies to ensure payment of co	ntributions							
A7.1.3	<ul> <li>Propose measures, for the consideration by the Standing Committee, to promote payment of financial contributions and develop effective measures concerning arrears.</li> </ul>	SC document	High	PMU	OTL	No	2002 (February)		
SP07.2	To ensure that the decisions of the Conference of the Parties to	ake full account of financ	cial implications fo	r the CITES Trust	Fund				
A7.2.1	Ensure that the work programmes of meetings of the Conferent adopting a final budget	ce of the Parties are de	signed to consider	the financial impli	cations of al	l decisions pr	ior to		
A7.2.1	<ul> <li>Ensure that all decisions with financial implications are costed by the proponent and the source of funding is indicated before they are adopted.</li> </ul>	All decisions specify the budget needed for effective implementation	High	CSU	1100	No	CoP 12 – 150 days		
A7.2.2	Comply with relevant resolutions requesting budgetary implicat	ions when presenting pr	roposals and resol	utions to the Confe	erence of the	e Parties			
A7.2.2	<ul> <li>Ensure that any draft resolutions or proposal submitted for consideration that have budgetary implication for the Secretariat, contain a budget for the work involved</li> </ul>	All draft resolution and proposals "ditto"	High	CSU	1100	No	CoP 12 – 150 days		

SOURCE	ACTIVITIES	PRODUCTS SERVICES	PRIORITY	ASSIGNMENT	BUDGET LINE	EXTERNAL FUNDS (CHF)	TIME FRAME			
A7.2.3	Evaluate the budgetary implications for the Trust Fund and pot	ential for donor funding	for proposals with	substantive impac	t, prior to ac	doption of suc	h proposals			
A7.2.3	<ul> <li>Determine the availability of Trust Fund resources for implementation of proposals or identify and secure potential donors for proposals which cannot be funded from the Trust Fund</li> </ul>	All draft resolution and proposals "ditto"	High	PMU	1100	No	CoP 12 – 150 days			
A7.2.4	In the budget process, identify priorities for projects and actions under the Trust Fund, and priorities and actions that are priorities for donor funding									
A7.2.4	<ul> <li>Identify priority projects and actions to be funded from the Trust Fund, within the Secretariat's workplan</li> </ul>	Secretariat's workplan	High	PMU CBU	1100	No	2001 (May)			
A7.2.4	<ul> <li>Identify priorities for specific activities and actions for donor funding, within the Secretariat's workplan</li> </ul>	Secretariat's workplans	High	PMU CBU	1100	No	2001 (May)			
SP07.3	To secure additional funding for actions under the Convention	).								
A7.3.1	Establish a fundraising strategy									
A7.3.1	<ul> <li>Establish, set up and maintain a Donor Database. (information of the donor, contact details, contact person, areas of preference, status of proposals submitted, etc.)</li> </ul>	Database	High	CBU	1100	No	April 2001			
A7.3.1	• In close coordination with all units of the Secretariat to make an analysis of the different workplans: Resolutions, Decisions, Action Plan to identify areas where external funding is requested. Develop a programme for external funding: priorities on project implementation, time frame, amount required, geographical area.	Identify required funding	High	CBU	1100	No	May 2001			
A7.3.1	<ul> <li>Identify activities requiring external funding as to priority for both Parties and the Secretariat.</li> </ul>	Priorities for funding identified	High	CBU	1100	No	May 2001			
A7.3.1	<ul> <li>Identify donors as to projects they normally support, the fiscal year of these organizations or government so as to be prepared when they are open to undertake project proposal funding.</li> </ul>	Donor Profile	High	CBU	1100	No	May 2001			
A7.3.1	<ul> <li>Prepare project proposals indicating the needs, results, products and services associated, benefits, etc. for presentation to prospective donors.</li> </ul>	Project proposals	High	CBU	1100	No	ongoing			

SOURCE	ACTIVITIES	PRODUCTS SERVICES	PRIORITY	ASSIGNMENT	BUDGET LINE	EXTERNAL FUNDS (CHF)	TIME FRAME	
A7.3.1	<ul> <li>Maintain an active project portfolio (catalogue of project proposals) to be available whenever a prospective donor is targeted.</li> </ul>	Catalogue of project proposals	High	CBU	1100	No	ongoing	
A7.3.1	<ul> <li>In close coordination with all unit of the Secretariat, to ensure a proper and coherent communication with donors.</li> </ul>	Ongoing dialogue with donors	High	CBU	1100	No	Ongoing	
A7.3.1	On activities where funding is secured, ensure proper management of the activity and timely reporting to donors.	Project monitoring and management	High	CBU	1100	No	Ongoing	
A7.3.1	Maintain and update project database for ease of reference by project implementers.	Database	High	CBU	1100	No	Ongoing	
A7.3.2	Create a position within the Secretariat that focuses on acquisit	tion of funding						
A7.3.2	<ul> <li>Project Officer post, with fund-raising responsibilities, to be established and filled.</li> </ul>	New post established and filled	High	PMU	1100	No	2001 (February)	
A7.3.3	Encourage development of new funding mechanisms							
A7.3.3	<ul> <li>Secretariat to develop new funding mechanism strategy, in line with Dec. 11.78</li> </ul>	New funding strategy developed	High	CBU	1100	No	2001 (August)	
A7.3.4	Encourage additional voluntary contributions							
A7.3.4	<ul> <li>Develop relevant project proposals for external funding</li> </ul>	Project proposals developed	High	CBU	1100	No	2001 (August)	
A7.3.5	Enhance fundraising efforts with foundations and corporations							
A7.3.5	<ul> <li>Secretariat to develop new funding mechanism strategy</li> </ul>	New strategy developed	High	CBU	1100	No	2001 (August)	
A7.3.6	Establish funding mechanisms that access funding from resource users in importing and exporting countries							
A7.3.6	<ul> <li>Send out Notification to the Parties so as to gather information on the funding mechanisms established in their countries.</li> </ul>	Notification	Medium	CBU	1100	No	March 2001	
A7.3.6	In line with Dec.11.78 (SC to form working group), gather all information and analyse existing mechanisms	Analysis of all information	Medium	CBU	1100	No	July 2001	
A7.3.6	Produce report on effective mechanisms to be distributed to Parties.	Report	Medium	CBU	1100	No	October 2001	

SOURCE	ACTIVITIES	PRODUCTS SERVICES	PRIORITY	ASSIGNMENT	BUDGET LINE	EXTERNAL FUNDS (CHF)	TIME FRAME	
A7.3.6	Disseminate the report above-mentioned with the objective to encourage Parties to establish their own funding mechanisms.	Information dissemination	Medium	CBU	1100	No	November 2001	
A7.3.7	Develop a marketing strategy for the Convention.							
A7.3.7	<ul> <li>Identify target audiences (donors, general public, NGOs, etc.)</li> </ul>	Report	High	CBU	1100	No	August 2001	
A7.3.7	Identify and compile existing marketing material: videos, brochures, etc.	Report	High	CBU	1100	20,000	Depending on availability of funds	
A7.3.7	Identify for the next two years main CITES priorities: emerging issues, species projects, activities, CITES meetings, etc.  Identify and describe main outputs/results form each of the above-mentioned issues. These end results to be linked to identifying prospective donors who will be attracted to such projects/results.	Main activities identified by order of priority: clear workplan for potential donors.	High	CBU	1100	No	August 2001	
A7.3.7	Develop a campaign to have regular issues about CITES published in main journals (advertising, etc.)	Advertising	Low	CBU	1100	20,000	Depending on availability of funds	
A7.3.7	Create a marketing workplan to approach major donors, the general public, etc. based on prioritized activities.	Workplan	High	CBU	1100	No	4Q 01	
A7.3.7	Obtain necessary external funding to support all the externally-funded activities identified by the Secretariat.	Fund raising	High	CBU	1100	No	ongoing	
A7.3.7	Create a catalogue/portfolio of CITES activities/projects indicating geographical area (Parties participating), outputs, costs, duration, how the results contribute to the goals of CITES, etc.	Catalogue	High	CBU	1100	No	February 2002	
SP07.4	To encourage additional voluntary contributions and to seek new ways of securing financial assistance from the donor community.							
A7.4.1	Initiate dialogue through UNEP to explore mechanisms for accessing GEF funding for CITES priorities							
A7.4.1	<ul> <li>Secretariat to discuss with UNEP opportunities for accessing GEF funding</li> </ul>	GEF proposals developed	High	CBU	1100	No	2001 (October)	

SOURCE	ACTIVITIES	PRODUCTS SERVICES	PRIORITY	ASSIGNMENT	BUDGET LINE	EXTERNAL FUNDS (CHF)	TIME FRAME		
A7.4.2	Establish a fundraising strategy linking with the strategy in 7.3.								
A7.4.2	<ul> <li>In line with the fund raising strategy, identify Parties that have the potential to provide extra voluntary contributions.</li> </ul>	Report	High	CBU	1100	No	ongoing		
A7.4.2	<ul> <li>Ongoing contacts with these Parties providing them with the marketing material described in the marketing strategy, selling them the concept of assisting CITES related activities.</li> </ul>	Networking	High	CBU	1100	No	ongoing		
A7.4.2	<ul> <li>Contacting other Conventions, UN organizations, NGOs, etc. to identify how they do their own fund raising, select those approaches that could be used by CITES.</li> </ul>	Networking + survey	High	CBU	1100	No	ongoing		
SP07.5	To increase the level of realistic planning and forecasting, and to improve financial and implementation reporting								
A7.5.1	Analyse the current budget and planning process to improve forecasting								
A7.5.1	<ul> <li>Monitor flow and use of the Trust Fund resources to determine the availability of resources for the implementation of programmes</li> </ul>	Status of the Trust Fund	High	PMU	OTL	No	2001, 2002 ongoing		
A7.5.1	<ul> <li>Propose the budget adjustments within the operational budget if necessary</li> </ul>	Budget adjustments	High	PMU	OTL	No	2001, 2002 (SC meetings)		
A7.5.2	Explore opportunities for refining budget process and presentation to maximise efficiency and transparency, leading to improved reporting, decision-making, and accountability								
A7.5.2	<ul> <li>Analyse the current budget structure and propose modifications to maximise efficiency and transparency</li> </ul>	Modified budget presented to the Standing Committee	High	PMU	OTL	No	2002 (March)		
A7.5.3	Ensure that all meetings of the Standing Committee include meetings of the Finance Subcommittee								
A7.5.3	<ul> <li>Include meetings of the Finance Subcommittee in all meetings of the Standing Committee</li> </ul>	Finance Subcommittee meeting convened	High	PMU	1100	No	2001, 2002 (SC meetings)		